

THE CORPORATION OF THE CITY OF SAULT STE MARIE
CAPITAL BUDGET SUMMARY
YEARS: 2019 TO 2023

	2019	2020	2021	2022	2023	Total
Community Development & Enterprise Services	5,986,007	4,646,765	6,376,796	4,395,917	5,666,320	27,071,806
Fire Services	860,000	1,051,000	455,000	185,000	1,946,000	4,497,000
Public Works & Engineering Services	49,163,650	46,025,180	35,072,835	32,888,765	33,126,560	196,276,990
Corporate Services	1,150,000	350,000	350,000	773,000	1,035,000	3,658,000
Outside Agencies	330,000	811,000	-	68,000	117,000	1,326,000
Total Capital Requirements	57,489,657	52,883,945	42,254,631	38,310,682	41,890,880	232,829,796
Funding:						
Capital Levy Overall	8,617,168	4,500,000	4,500,000	4,500,000	4,500,000	26,617,168
Capital Levy Urban Only	2,093,000	1,740,000	1,740,000	1,740,000	1,740,000	9,053,000
Capital Levy Miscellaneous Construction	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
Sewer Surcharge	22,165,529	23,253,000	1,577,225	14,394,855	13,059,000	74,449,609
Federal Gas Tax	4,451,418	4,451,418	4,653,755	4,653,755	4,856,092	23,066,438
Reserves	2,055,035	2,237,830	7,519,830	1,339,910	3,026,560	16,179,165
Reserve Funds	186,000	249,865	15,796	42,917	138,320	632,899
Build Canada Fund (2/3)	3,400,000	3,600,000	-	-	-	7,000,000
OCIF Funding-formula based funding	1,980,400	2,015,467	2,000,000	2,000,000	2,000,000	9,995,867
Connecting Link (90%)	3,000,000	3,000,000	1,215,000	2,722,500	3,000,000	12,937,500
Government Grants	3,163,857	2,956,500	2,996,650	2,233,800	2,385,640	13,736,447
Long Term Debt	-	-	-	-	-	-
Short Term Debt	-	-	11,000,000	-	-	11,000,000
Capital from Current	1,100,000	-	-	-	-	1,100,000
Other	1,050,000	-	-	-	-	1,050,000
						-
Infrastructure Maintenance Requirements from reserve	1,826,750	2,338,000	3,041,000	2,648,800	5,079,760	14,934,310
Funding Available	1,826,077	1,825,404	1,313,481	98,558	(724,165)	4,339,355
Funding Shortfall/(excess)	673	512,596	1,727,519	2,550,242	5,803,925	10,594,955
Other unfinanced	1,100,500	1,241,865	695,375	734,145	805,508	4,577,393
Total Capital Funding	57,489,657	52,883,945	42,254,631	38,310,682	41,890,880	232,829,796

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FUNDING AVAILABILITY

	2019	2020	2021	2022	2023	Total
Infrastructure						
Casino Revenue	431,580	431,580	431,580	431,580	431,580	2,157,900
LTD-debt reduction	1,167,630	1,167,630	1,167,630	1,167,630	1,167,630	5,838,150
SAH levy	693,000	693,000	693,000	693,000	693,000	3,465,000
Available funding	<u>2,292,210</u>	<u>2,292,210</u>	<u>2,292,210</u>	<u>2,292,210</u>	<u>2,292,210</u>	<u>11,461,050</u>
Estimated Reserve Balance Jan 1	-	(673)	(512,596)	(1,727,519)	(2,550,242)	
Allocated to LTD repayment	<u>466,133</u>	<u>466,133</u>	<u>466,133</u>	<u>466,133</u>	<u>466,133</u>	
Net Available	<u>1,826,077</u>	<u>1,825,404</u>	<u>1,313,481</u>	<u>98,558</u>	<u>(724,165)</u>	
Capital from Current	<u>1,100,000</u>	<u>1,100,000</u>	<u>1,100,000</u>	<u>1,100,000</u>	<u>1,100,000</u>	<u>5,500,000</u>
Capital Works-Road/Bridges/Sewers						
Overall Capital	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	22,500,000
Urban Only Capital	1,740,000	1,740,000	1,740,000	1,740,000	1,740,000	8,700,000
Sewer Surcharge	22,165,529	23,253,000	1,577,225	14,394,855	13,059,000	74,449,609
Miscellaneous Construction	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
Build Canada Fund (75%) (note 3)	3,400,000	3,600,000	-			7,000,000
OCIF Funding	1,980,400	2,015,467	2,000,000	2,000,000	2,000,000	9,995,867
Connecting Link (90%) (note 4)	3,000,000	3,000,000	1,215,000	2,722,500	3,000,000	12,937,500
Federal Gas Tax	4,451,418	4,451,418	4,653,755	4,653,755	4,856,092	23,066,438
Public Transit Infrastructure Fund (note 5)	3,047,750	2,956,500	2,996,650	2,233,800	2,385,640	13,620,340
Active Transportation Infrastructure Plan	116,107	116,107	116,107			348,321
Short Term Debt			11,000,000			11,000,000
Uncommitted Capital Overall	5,122,256					5,122,256
Available funding	<u>50,823,460</u>	<u>46,932,492</u>	<u>31,098,737</u>	<u>33,544,910</u>	<u>32,840,732</u>	<u>195,240,331</u>
Reserves (annual allocation)						
Fire	303,000	303,000	303,000	303,000	303,000	1,515,000
Police	165,000	165,000	165,000	165,000	165,000	825,000
Public Works and Transportation-Works	1,134,834	1,134,834	1,134,834	1,134,834	1,134,834	5,674,170
CDES-Transit	130,000	130,000	130,000	130,000	130,000	650,000
Engineering Equipment	40,000	40,000	40,000	40,000	40,000	200,000
Landfill (note 1)	-	-	-	-	-	-
Library (note 2)	80,000	80,000	80,000	80,000	80,000	400,000
	<u>1,852,834</u>	<u>1,852,834</u>	<u>1,852,834</u>	<u>1,852,834</u>	<u>1,852,834</u>	<u>9,264,170</u>
Total Funding	56,068,504	52,177,536	36,343,781	38,789,954	38,085,776	221,465,551

Notes:

- 1) AECOM is currently updating the business case. As commercial tonnage has been diverted to USA landfills, the City tipping fees have decreased significantly. New fees to be included in the business case to address future capital requirements. At this time the annual capital allocation in the budget is \$0
- 2) The Centennial Branch of the library is a City-owned building. Annual allocation for maintenance
- 3) Fort Creek Aqueduct project funding approved from Build Canada
- 4) Connecting Link funding for Black Road not yet approved.
- 5) New round of Public Transit Infrastructure Funds starts in 2019. City's share of eligible costs is 27%. The 2019 Capital Budget allocates \$1,127,250 of City funding towards eligible Transit projects for 2019.

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 YEARS: 2019 TO 2023

ENGINEERING

	2019	2020	2021	2022	2023	Total
Infrastructure-Large Wastewater:						
West End Plant and MPS	16,200,000	14,500,000	300,000	8,500,000	8,500,000	48,000,000
East End Plant	500,000	-	-	500,000	500,000	1,500,000
Miscellaneous Capital	225,000	230,000	235,000	240,000	250,000	1,180,000
Emergency Repairs	600,000	600,000	600,000	600,000	600,000	3,000,000
Pumping Stations	1,355,000	828,000	500,000	627,000	524,000	3,834,000
Biosolids Management Facility	-	5,000,000	7,000,000	610,000	-	12,610,000
SCADA	500,000	500,000	500,000	100,000	100,000	1,700,000
Waste Water Treatment Plant Capital Maintenance	1,545,000	1,595,000	1,625,000	1,660,000	1,700,000	8,125,000
						-
Infrastructure- Aqueducts (Note 1)	6,700,000	7,000,000	1,800,000	500,000	2,250,000	18,250,000
Infrastructure-Bridges	-	-	180,000	1,620,000	-	1,800,000
Infrastructure-Roads (Note 2)	17,500,000	12,334,000	13,078,000	14,825,000	14,760,000	72,497,000
Infrastructure-Miscellaneous Construction	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
Infrastructure-Pedestrian Crossovers	90,000	-	-	-	-	90,000
						-
Fleet & Equipment						
Sanitary Sewer	447,000	-	902,225	247,855	-	1,597,080
Engineering Capital Equipment	275,000	129,350	66,780	70,080	141,730	682,940
Total	47,237,000	44,016,350	28,087,005	31,399,935	30,625,730	181,366,020
Designated Funding:						
Capital Levy Overall	8,317,168	4,500,000	4,500,000	4,500,000	4,500,000	26,317,168
Capital Levy Urban Only	2,093,000	1,740,000	1,740,000	1,740,000	1,740,000	9,053,000
Capital Levy Miscellaneous Construction	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
Sewer Surcharge	22,165,529	23,253,000	1,577,225	14,394,855	13,059,000	74,449,609
Federal Gas Tax	4,451,418	4,451,418	4,653,755	4,653,755	4,856,092	23,066,438
Reserves	439,485	-	-	70,080	141,730	651,295
Reserve Funds	-	-	-	-	-	-
Build Canada Fund (2/3)	3,400,000	3,600,000	-	-	-	7,000,000
OCIF Funding	1,980,400	2,015,467	2,000,000	2,000,000	2,000,000	9,995,867
Connecting Link (90%) (Note 3)	3,000,000	3,000,000	1,215,000	2,722,500	3,000,000	12,937,500
Clean Water & Wastewater Fund	-	-	-	-	-	-
Short Term Debt	-	-	11,000,000	-	-	11,000,000
Long Term Debt	-	-	-	-	-	-
Other Govt Grants	-	-	-	-	-	-
Infrastructure Funding Required	-	-	-	-	-	-
Total	47,147,000	43,859,885	27,985,980	31,381,190	30,596,822	180,970,877
Unfinanced	90,000	156,465	101,025	18,745	28,908	395,143

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 YEARS: 2019 TO 2023

ENGINEERING

Notes:

1) SCF-New Building Canada Fund-Small funding approved in 2015. Project June 19, 2015 to October 31, 2021

Provincial	10,420,000	3,960,000	2015
Federal	10,420,000	6,000,000	2016
Municipal	<u>10,420,000</u>	6,000,000	2017
Total Funding	<u>31,260,000</u>	4,500,000	2018
		5,400,000	2019
		<u>5,400,000</u>	2020
		<u>31,260,000</u>	

Total Budgeted

2) Capital budget for roads is based upon current funding levels and not road assessment requirements. The City currently does not have the funding resources to address all roads that are assessed as immediate priority repair.

3) Connecting Link funding for Black Road not yet approved.

THE CORPORATION OF THE CITY OF SAULT STE MARIE
CAPITAL BUDGET SUMMARY
 YEARS: 2019 TO 2023

PUBLIC WORKS

	2019	2020	2021	2022	2023	Total
<u>Infrastructure Maintenance</u>						
Administration Building			-	132,000	-	132,000
Garage Building A	255,000	-	21,000	222,000	1,354,000	1,852,000
Carpentry Shop Building B			-	-	12,000	12,000
Equipment Storage Garage		444,000	-	-	-	444,000
Storage Garage G		-				-
Water Main at Sackville Complex		175,000				175,000
Landfill						-
Bellevue Park Boiler	50,000					50,000
	305,000	619,000	21,000	354,000	1,366,000	2,665,000
Traffic Infrastructure	135,000		-			135,000
Landfill Upgrade/Replacement (Note 1)	300,000	255,000	5,830,000	-	-	6,385,000
Landfill Equipment	52,000					52,000
PWT Works-Fleet/Equipment	1,134,650	1,134,830	1,134,830	1,134,830	1,134,830	5,673,970
Total	1,926,650	2,008,830	6,985,830	1,488,830	2,500,830	14,910,970
<u>Designated Funding:</u>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	1,486,650	1,389,830	6,964,830	1,134,830	1,134,830	12,110,970
Reserve Funds						-
Capital from Current						-
Government Grants						-
Long Term Debt						-
Other						-
Asset Management Reserve	305,000	619,000	21,000	354,000	1,366,000	2,665,000
Total	1,791,650	2,008,830	6,985,830	1,488,830	2,500,830	14,775,970
Unfinanced	135,000	-	-	-	-	135,000

Notes

1) The Landfill cost projections for operations, capital and revenues are currently being updated by the City's consultant. Future budgets will address ongoing funding requirements based upon this update.

**THE CORPORATION OF THE CITY OF SAULT STE MARIE
CAPITAL BUDGET SUMMARY
YEARS: 2019 TO 2023**

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2019	2020	2021	2022	2023	Total
Infrastructure Maintenance						
<u>Community Services</u>						
Roberta Bondar Park		156,000	56,000	138,000	-	350,000
GFL Memorial Gardens			-	-	2,225,000	2,225,000
John Rhodes Community Centre	25,000	26,000	1,932,000	1,124,000	-	3,107,000
Northern Community Centre	-	-	-	-	-	-
Ermatinger Old Stone House	143,000		8,000	-	17,000	168,000
McMeeken Centre	30,000	73,000				103,000
	198,000	255,000	1,996,000	1,262,000	2,242,000	5,953,000
<u>Transit</u>						
Transit Bus Depot			-	40,000	88,000	128,000
Transit Terminal Building	125,000		2,000,000			2,125,000
	125,000	-	2,000,000	40,000	88,000	2,253,000
<u>Cemetery</u>						
Cemetery Chapel & Office Building			-	31,000	-	31,000
Cemetery Roadways			134,000			134,000
	-	-	134,000	31,000	-	165,000
Growth Projects:						
Downtown Action Plan	264,866					264,866
Active Transportation Plan	136,241					136,241
Activate the Waterfront	15,000					15,000
Wayfinding Signage	50,000					50,000
Extend Huron St. Hub Trail	150,000					150,000
	616,107	-	-	-	-	616,107
Infrastructure Development:						
Bondar Marina Dock Replacement	800,000					800,000
McMeeken Centre replacement(note 1)						-
	800,000	-	-	-	-	800,000
Fleet & Equipment:						
Transit (note 2)	4,050,000	4,050,000	2,105,000	3,020,000	3,180,000	16,405,000
Community Centres	10,900	91,900	126,000	-	18,000	246,800
Cemetery	86,000	249,865	15,796	42,917	138,320	532,899
Building Permit System	100,000					100,000
	4,246,900	4,391,765	2,246,796	3,062,917	3,336,320	17,284,699
Total	5,986,007	4,646,765	6,376,796	4,395,917	5,666,320	27,071,806

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COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2019	2020	2021	2022	2023	Total
<u>Designated Funding:</u>						
Capital Levy Overall	300,000					300,000
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves-Other	128,900	100,000	100,000	100,000	100,000	528,900
Reserve Funds	186,000	249,865	15,796	42,917	138,320	632,899
Capital from Current	1,100,000					1,100,000
Government Grants	3,163,857	2,956,500	2,996,650	2,233,800	2,385,640	13,736,447
Long Term Debt						-
Other - Operations						-
Asset Management Reserve	231,750	255,000	2,670,000	1,303,800	2,265,760	6,726,310
Total	5,110,507	3,561,365	5,782,446	3,680,517	4,889,720	23,024,556
Unfinanced	875,500	1,085,400	594,350	715,400	776,600	4,047,250

Notes:

- 1) The McMeeken Centre arena replacement has not been included in the forecast. Report to come to Council in 2019
- 2) The first round of Public Transit Infrastructure Funds were announced August 2016, with the City's share being 50% of total eligible costs. The City's share for the new round of funding in 2019 is 27%.

City funding:
\$ 300,000 2017
\$ 1,472,500 2018
\$ 1,127,250 2019
<u>\$ 2,899,750</u>

THE CORPORATION OF THE CITY OF SAULT STE MARIE
2019 CAPITAL BUDGET
SUMMARY OF PROJECTS

	Funding Source								
	Project Cost	Current Levy	Capital fr Current	City Capital Funds- Carryover	Sanitary Sewer	Reserves	Grants	Other	Long Term Debt
PUBLIC WORKS AND ENGINEERING SERVICES									
<i>Roads/Bridges/Storm Sewer</i>									
Bay Street - Andrew Street - Pim Street									
Ruth Street - Franklin Street - East Limit									
Second Ave - Connaught - Second Line									
Leo Avenue - Queen Street East - Victoria Avenue									
McNabb/St Georges Impr - Great Northern/Pim - Grand Boulevard									
Black Road Widening - McNabb Street - Second Line									
Fort Creek Aqueduct									
Aqueducts - Other									
Engineering - 2020									
Property Acquisitions									
Various Roads - Resurfacing									
	\$ 24,200,000	\$ 6,240,000		\$ 4,170,168	\$ 618,529	\$ 339,485	\$ 12,831,818		
									Connecting Link Reserve
<i>Miscellaneous Construction</i>									
Asphalt/Surface Treatment	\$ 815,000								
Rear Yard Drainage	\$ 60,000								
Aqueduct Inspection (Biennial)	\$ 50,000								
Bridge/Aqueduct Rehabilitation	\$ 100,000								
Environmental Assessments	\$ 200,000								
Southmarket Storm Infiltration Study	\$ 25,000								
Emergency Repairs	\$ 50,000								
	\$ 1,300,000	\$ 1,300,000		\$ -	\$ -	\$ -	\$ -		\$ -
<i>Sanitary Sewer</i>									
West End Plant and MPS	\$ 16,200,000								
East End Plant	\$ 500,000								
Miscellaneous Capital	\$ 225,000								
Emergency Repairs	\$ 600,000								
Pumping Stations	\$ 1,355,000								
SCADA	\$ 500,000								
Waste Water Treatment Plant Capital Maintenance	\$ 1,545,000								
Fleet	\$ 447,000								
	\$ 21,372,000				\$ 21,372,000				
<i>Landfill</i>									
Upgrade/Replacement/Equipment	\$ 352,000					\$ 352,000			
									Waste Disposal Site Reserve
<i>Public Works Fleet</i>									
Tandem dump sander - asphalt spreader compatible									
Municipal Sidewalk Tractor c/w attachments									
64000 GVW Street Flusher Cab And Chassis									
Asphalt Hot Box - Falcon or similar									
Sidewalk Sander									
Street Sweeper (Pelican)									
Wheeled Loader (621E)									
	\$ 1,089,150					\$ 1,089,150			
									PWT Equipment Reserve
<i>Parks Fleet</i>									
Two 60" Riding Mowers									
4500 Series Rear mount sweeper									
	\$ 45,500					\$ 45,500			
									PWT Equipment Reserve

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2019 CAPITAL BUDGET
SUMMARY OF PROJECTS

	Project Cost	Current Levy	Capital fr Current	City Capital Funds- Carryover	Funding Source				Long Term Debt
					Sanitary Sewer	Reserves	Grants	Other	
<i>Other</i>									
Pedestrian Crossovers	\$ 90,000								
Traffic Infrastructure	\$ 135,000								
Engineering Fleet	\$ 275,000				\$ 175,000	\$ 100,000			
						Engineering Equipment Reserve			
Garage A Building Repairs	\$ 255,000					\$ 255,000			
						Asset Management Reserve			
Bellevue Park Boiler	\$ 50,000					\$ 50,000			
						Asset Management Reserve			
	\$ 1,939,650	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 1,539,650	\$ -	\$ -
Total PWES	\$ 49,163,650	\$ 7,540,000	\$ -	\$ 4,170,168	\$ 22,165,529	\$ 2,231,135	\$ 12,831,818	\$ -	\$ -
									UNFUNDED
									\$ 225,000
COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES									
<i>Transit</i>									
Transit Terminal building capital repairs	\$ 125,000								
Replace three 40' Buses	\$ 1,725,000								
Replace two 40' buses with 35' buses	\$ 1,130,000								
Replace one Para Bus with Low Floor Unit	\$ 145,000								
Replace existing AVL	\$ 500,000								
Transit Shelters installed	\$ 50,000								
Northern Transfer Point	\$ 500,000								
	\$ 4,175,000		\$ 600,000	\$ 300,000		\$ 133,750	\$ 3,047,750		
							Asset Mgmt & Transit Equipment Reserve		
<i>Fleet & Equipment</i>									
Community Centres	\$ 10,900					\$ 10,900			
						Pepsi Reserve			
Cemetery	\$ 86,000					\$ 86,000			
						Cemetery Reserve Fund			
Building Permit System	\$ 100,000					\$ 100,000			
						Building Permits Reserve Fund			
	\$ 196,900	\$ -	\$ -	\$ -	\$ -	\$ 196,900	\$ -	\$ -	
<i>Growth Projects</i>									
Downtown Action Plan	\$ 264,866								
Active Transportation Plan	\$ 136,241								
Activate the Waterfront	\$ 15,000								
Wayfinding Signage	\$ 50,000								
Extend Huron St. Hub Trail	\$ 150,000								
	\$ 616,107	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ 116,107	\$ -	
<i>Infrastructure Development:</i>									
Bondar Marina Dock Replacement	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ 18,000	\$ -	\$ -	\$ -
						Marina Reserve			
<i>Building Capital Maintenance</i>									
John Rhodes Community Centre	\$ 25,000								
Ermatinger Old Stone House	\$ 143,000								
McMeeken Centre	\$ 30,000								
	\$ 198,000	\$ -	\$ -	\$ -	\$ -	\$ 198,000	\$ -	\$ -	
						Asset Management Reserve			
Total CDES	\$ 5,986,007	\$ -	\$ 1,100,000	\$ 300,000	\$ -	\$ 546,650	\$ 3,163,857	\$ -	\$ -
									UNFUNDED
									\$ 875,000

THE CORPORATION OF THE CITY OF SAULT STE MARIE
 2019 CAPITAL BUDGET
 SUMMARY OF PROJECTS

	Project Cost	Current Levy	Capital fr Current	City Capital Funds- Carryover	Funding Source					Long Term Debt
					Sanitary Sewer	Reserves	Grants	Other		
FIRE SERVICES										
<i>Other</i>										
Phase One - New Fire Hall	\$ 450,000							\$ 450,000		
						Fire Equipment Reserve		Internally Financed Debt		
<i>Building Capital Maintenance</i>										
Fire Hall #4/EMS Complex	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ 410,000	\$ -	\$ -	\$ -	
						Asset Management Reserve				
Total FIRE	\$ 860,000	\$ -	\$ -	\$ -	\$ -	\$ 410,000	\$ -	\$ 450,000	\$ -	UNFUNDED \$ -
CORPORATE/OUTSIDE AGENCIES										
<i>Building Capital Maintenance</i>										
Civic Centre	\$ 30,000									
Emergency Repairs/Contingency-all City buildings	\$ 350,000									
Condition Assessments Update-all City buildings	\$ 120,000									
Window Sealants - multiple locations	\$ 50,000									
Library Main Branch HVAC	\$ 250,000									
Museum	\$ 80,000									
	\$ 880,000	\$ -	\$ -	\$ -	\$ -	\$ 880,000	\$ -	\$ -	\$ -	
						Asset Management Reserve				
<i>Equipment</i>										
Corporate Telephone System	\$ 600,000							\$ 600,000		
Total CORPORATE	\$ 1,480,000	\$ -	\$ -	\$ -	\$ -	\$ 880,000	\$ -	\$ 600,000	\$ -	
TOTAL 2019 CAPITAL BUDGET	\$ 57,489,657	\$ 7,540,000	\$ 1,100,000	\$ 4,470,168	\$ 22,165,529	\$ 4,067,785	\$ 15,995,675	\$ 1,050,000	\$ -	TOTAL UNFUNDED \$ 1,100,500

THE CORP. OF THE CITY OF SAULT STE MARIE
CAPITAL PRIORITIZATION
 2019

				Funding Source										
Department	Description	Cost	Reserve	Cap fr Curr	City Capital Funds - Current Levy	City Capital Funds- Carryover	Grants	Sanitary	Internally Financed Debt	Total Funding	Unfunded			
Existing Assets														
1	PW&ES - Engineering	Public Works & Engineering - 2019 Roads Construction & 2020 Roads Engineering	24,200,000	339,485		6,240,000	4,170,168	12,831,818	618,529	24,200,000	-			
2	CD&ES - Transit	Buses, call out system, bus shelters, site prep & curb/asphalt work, and parabus	4,050,000	100,000	600,000		300,000	2,956,500		3,956,500	93,500			
3	CS - IT	Replace telephone system	600,000			600,000				600,000	-			
4	CD&ES - Marinas	Bondar marina dock replacement	800,000	18,000						18,000	782,000			
5	Fire	Phase 1 - New Fire Hall	450,000						450,000	450,000	-			
6	CD&ES - Building	Online bldg permit application submission and tracking	100,000	100,000						100,000	-			
7	PW&ES - Engineering	Engineering - construct 3 pedestrian cross-overs	90,000							-	90,000			
8	PW&ES - Landfill	Landfill - hot melter densifier	32,000	32,000						32,000	-			
9	PW&ES - Traffic	Traffic - replace control system	75,000							-	75,000			
10	PW&ES - Traffic	Traffic - optimize traffic signals at 2 intersections	60,000							-	60,000			
			30,457,000	589,485	-	600,000	6,240,000	5,070,168	15,788,318	618,529	450,000	29,356,500	1,100,500	Total Unfunded

Growth Projects

1	CD&ES - Planning	Implement the active transportation study - create cycling routes & link the Hub Trail to the Machine Shop	20,134		20,134					20,134	-		
2	CD&ES - Planning	Downtown action plan implementation - improve the public realm for programming and community events, improve aesthetics and connecting the waterfront to the downtown.	264,866		264,866					264,866	-		
3	CD&ES - Rec and Culture	Activate the waterfront with interactive equipment for citizens (youth, seniors, families).	15,000		15,000					15,000	-		
4	CD&ES - Planning	Implement wayfinding signage	50,000		50,000					50,000	-		
5	CD&ES - Planning	Extend the Huron Street Hub Trail by 300 metres to connect with the former St. Mary's Paper site.	150,000		150,000					150,000	-		
			500,000	-	-	500,000	-	-	-	-	-	500,000	-

Reserve/Reserve Fund Projects

PW&ES - Landfill	Landfill - fencing to meet MOE EA requirements	20,000	20,000							20,000	-	
PW&ES - Engineering	Engineering - replace camera inspection equipment, mobile workstation, & van	250,000	75,000					175,000		250,000	-	
CD&ES - Cemetery	New riding lawn mower to replace 2007 model	51,000	51,000							51,000	-	
PW&ES - Engineering	Engineering - replace inspection vehicle	25,000	25,000							25,000	-	
CD&ES - Cemetery	Used dump truck	35,000	35,000							35,000	-	
CD&ES - Community Centres	Essar and John Rhodes - food & beverage upgrades	10,900	10,900							10,900	-	
			391,900	216,900	-	-	-	-	175,000	-	391,900	-

**** The following items ranked lower on the priority list

Existing Assets

11	PW&ES - Traffic	Traffic - replace control cabinets	30,000
12	PW&ES - Traffic	Traffic - reconstruct railway crossings	30,000
13	PW&ES - Public Works	Public Works - replace overhead flashers at stop controlled intersections	25,000
14	CS - IT	Server virtualization and decommission aging fleet	85,000
15	PW&ES - Public Works	Public Works - study/review of PWT fleet, mechanical, and service	50,000
16	CD&ES - Pool	Greco pool filter system replacement	32,000
17	PW&ES - Public Works	Public Works - HHW heaters	40,000
18	PW&ES - Public Works	Public Works - 4 metal storage containers to replace cold storage bldgs	40,000
19	CD&ES - Marinas	Bellevue marina d-dock and gate lock replacement	394,000
20	CD&ES - Essar Centre	Essar - building automation computer controller software	40,000
21	CD&ES - Recreation and Culture	Upgrade/improve parks	250,000
22	CD&ES - Pool	Greco and Manzo pools - sandblast & gel coat outdoor pool basins	28,000
23	CD&ES - Essar Centre	Essar - LED lighting upgrades	200,000
24	CD&ES - John Rhodes	Circuit meter project	44,357
25	CD&ES - Community Centres	Plow truck	23,500
26	CS - IT	Purchase test server for testing all applications	15,000

Growth Projects

6	CD&ES - Planning	Revitalize James Street area by improving Anna Marinelli Park and other initiatives.	150,000
7	CD&ES - Recreation and Culture	Add a land-based fountain to Clergue Park	75,000
8	CD&ES - Planning	Add an alternative cycling/pedestrian crossing to GNR/Second Line	100,000
9	CD&ES - Recreation and Culture	Develop a City of Sault Ste. Marie app to improve communications	40,000