

2021 Budget

CAPITAL BUDGET SUMMARY 2021

Project Cost	Funding Source						
	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Long Term Debt
PUBLIC WORKS AND ENGINEERING SERVICES							
<i>Roads/Bridges/Storm Sewer</i>							
Third Line							
Connecting Link - Trunk/Black Road							
Mark Street							
Aqueducts/Bridges							
MacDonald Ave SWM							
Angelina Avenue							
Engineering - 2022							
Various Roads							
\$ 15,562,736	\$ 6,243,514			\$ 400,000		\$ 8,919,222	

2021 Budget

CAPITAL BUDGET SUMMARY 2021

Project Cost	Funding Source						
	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Long Term Debt
PUBLIC WORKS AND ENGINEERING SERVICES							
<i>Miscellaneous Construction</i>							
Asphalt/Surface Treatment	\$ 840,000						
Rear Yard Drainage	\$ 60,000						
Bridge/Aqueduct Rehabilitation	\$ 200,000						
Environmental Assessments	\$ 150,000						
Emergency Repairs	\$ 50,000						
	\$ 1,300,000	\$ 1,300,000					
<i>Sanitary Sewer</i>							
East End Plant	\$ 2,000,000						
Miscellaneous Capital	\$ 235,000						
Emergency Repairs	\$ 600,000						
Pumping Stations	\$ 3,110,000						
SCADA	\$ 100,000						
Waste Water Treatment Plant Capital Maintenance	\$ 1,625,000						
Fleet	\$ 935,000						
	\$ 8,605,000			\$ 8,605,000			

2021 Budget

CAPITAL BUDGET SUMMARY 2021

	Project Cost	Funding Source					
		Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants
PUBLIC WORKS AND ENGINEERING SERVICES							
<i>Landfill</i>							
Upgrade/Replacement	\$ 1,000,000				\$ 1,000,000		
						Waste Disposal Site Reserve	
<i>Landfill Fleet & Equipment</i>							
Bobcat tool cat litter pickup attachment							
Roll-off containers							
	\$ 95,000				\$ 95,000		
						Waste Disposal Site Reserve	
<i>Public Works Fleet</i>							
Tandem Dump Sanders							
Factory Rebuild Trackless Unit (*Sole Source)							
4 Ton Asphalt Hot Box							
Articulating Wheeled loader							
4 door 1 Ton dump truck							
Sidewalk Sander							
1/2 ton pick-ups							
	\$ 1,145,000				\$ 1,145,000		
						PWT Equipment Reserve	

2021 Budget

CAPITAL BUDGET SUMMARY 2021

Project Cost	Funding Source							
	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Long Term Debt	
PUBLIC WORKS AND ENGINEERING SERVICES								
<i>Parks Fleet</i>								
Brush Chipper								
60" Deck Riding Mower								
Industrial Tractor								
\$ 238,000					\$ 238,000			
					PWT Equipment Reserve			
<i>Other</i>								
Boardwalk Repairs	\$ 1,000,000		\$ 1,000,000					
Garage Building A	\$ 27,000				\$ 27,000			
Storage Garage G	\$ 25,000				\$ 25,000			
					Asset Management Reserve			
Survey Van	\$ 50,000				\$ 50,000			
					Engineering Equipment Reserve			
\$ 1,102,000			\$ 1,000,000		\$ 102,000			
Total PWES	\$ 29,047,736	\$ 7,543,514	\$ -	\$ 1,000,000	\$ 9,005,000	\$ 2,580,000	\$ 8,919,222	\$ -

2021 Budget

CAPITAL BUDGET SUMMARY 2021

Project Cost	Funding Source						
	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Long Term Debt
COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)							
<i>Transit</i>							
Replace 3 40' buses	\$ 1,725,000						
Replace 1 40' bus with 35' bus	\$ 565,000						
Replace 2 parabus with low floor unit	\$ 290,000						
New community buses	\$ 150,000						
Replace 1 transit vehicle	\$ 50,000						
Relocate downtown terminal	\$ 2,000,000						
Transit shelters installed	\$ 100,000						
	\$ 4,880,000	\$ 611,000	\$ 560,496		\$ 130,000	\$ 3,578,504	
							Transit Equipment Reserve
<i>Growth Projects</i>							
Downtown plaza	\$ 500,000	\$ 500,000					

2021 Budget

CAPITAL BUDGET SUMMARY 2021

Project Cost	Funding Source							
	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Long Term Debt	
COMMUNITY DEVELOPMENT AND ENTERPRISE SERVICES (CDES)								
<i>Building Capital Maintenance</i>								
Roberta Bondar Park	\$ 159,000				\$ 159,000			
GFL Memorial Gardens	\$ 19,000				\$ 19,000			
John Rhodes	\$ 309,286	\$ 118,286			\$ 191,000			
Northern Community Centre	\$ 8,000				\$ 8,000			
Seniors Drop-In	\$ 150,000				\$ 150,000			
Cemetery Mausoleum	\$ 55,000				\$ 55,000			
McMeeken Centre	\$ 77,000				\$ 77,000			
Ermatinger Old Stone House	\$ 70,000				\$ 50,000			
					Asset Management Reserve			
					\$ 20,000			
					Asbestos Abatement Reserve			
Anna Marinelli Park improvem	\$ 85,000				\$ 85,000			
					Subdivider Reserve Fund			
GFL Memorial Gardens - Memorial Tower rehabilitation	\$ 150,000				\$ 150,000			
					Facilities Maintenance Reserve			
	\$ 1,082,286	\$ 118,286	\$ -	\$ -	\$ -	\$ 964,000	\$ -	\$ -
Total CDES	\$ 6,462,286	\$ 118,286	\$ 1,111,000	\$ 560,496	\$ -	\$ 1,094,000	\$ 3,578,504	\$ -

2021 Budget

CAPITAL BUDGET SUMMARY 2021

	Project Cost	Funding Source						
		Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Long Term Debt
FIRE SERVICES								
<i>Building Capital Maintenance</i>								
Fire Station #1	\$ 5,500					\$ 5,500		
Fire Station #2	\$ 5,000					\$ 5,000		
Fire Station #3	\$ 5,000					\$ 5,000		
	\$ 15,500					\$ 15,500		
							Asset Management Reserve	
<i>Fleet & Equipment</i>								
Rescue truck replacement	\$ 450,000					\$ 450,000		
							Fire Equipment Reserve	
NG 911	\$ 80,000			\$ 80,000				
Electronic fire extinguisher training tool	\$ 19,995	\$ 6,995				\$ 13,000		
							Fire Special Training Reserve	
	\$ 549,995	\$ 6,995		\$ 80,000		\$ 463,000	\$ -	
Total FIRE	\$ 565,495	\$ 6,995	\$ -	\$ 80,000	\$ -	\$ 478,500	\$ -	\$ -

2021 Budget

CAPITAL BUDGET SUMMARY 2021

Project Cost	Funding Source						Long Term Debt
	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	

CORPORATE / OUTSIDE AGENCIES

Building Capital Maintenance

Civic Centre - Sprinkler Syster	\$	685,000			\$	685,000	
Civic Centre - Loading Area Roof	\$	94,000			\$	94,000	
Civic Centre - front entrance redesign	\$	246,000			\$	246,000	
Civic Centre - replace ramp	\$	113,000			\$	113,000	
Civic Centre - replace air compressors	\$	16,000			\$	16,000	
Emergency Repairs / Contingency - All City Buildings	\$	275,000			\$	275,000	
Sault Ste. Marie Museum - accessible door to upper roof	\$	5,000			\$	5,000	
Sault Ste. Marie Museum - replace air handling unit	\$	5,000			\$	5,000	
Sault Ste. Marie Museum - windows	\$	70,000			\$	70,000	
Sault Ste. Marie Museum - brickwork	\$	10,000			\$	10,000	

Asset Management Reserve

2021 Budget

CAPITAL BUDGET SUMMARY 2021

Project Cost	Funding Source						
	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Long Term Debt
CORPORATE / OUTSIDE AGENCIES							
<i>Building Capital Maintenance</i>							
Civic Centre - Lobby Redesign	\$ 385,000		\$ 385,000				
Civic Centre - Blinds	\$ 150,000				\$ 150,000		
					Facilities Maintenance Reserve		
Library - Main Branch	\$ 318,000				\$ 318,000		
					Library Expansion Reserve		
	\$ 2,372,000		\$ 385,000		\$ 1,987,000		
<i>Equipment</i>							
Server and storage	\$ 75,000		\$ 75,000				
Folder stuffer replacement	\$ 15,000	\$ 15,000					
	\$ 90,000	\$ 15,000	\$ 75,000				
Total CORPORATE / OUTSIDE AGENCIES	\$ 2,462,000	\$ 15,000	\$ -	\$ 460,000	\$ -	\$ 1,987,000	\$ -

2021 Budget

CAPITAL BUDGET SUMMARY 2021

Project Cost	Funding Source							
	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Long Term Debt	
TOTAL 2021 CAPITAL BUDGET	\$ 38,537,517	\$ 7,683,795	\$ 1,111,000	\$ 2,100,496	\$ 9,005,000	\$ 6,139,500	\$ 12,497,726	\$ -

2021 Budget

CAPITAL PRIORITIZATION 2021

EXISTING ASSETS

Rank	Department	Project Description	Total Cost
1	CD&ES - Transit	Buses, parabuses, transit supervisor vehicle, bus shelters, & relocation of downtown terminal	4,880,000
2	PW&ES - Building Services	Civic Centre lobby re-design for safe public interaction	385,000
3	Fire	Rescue truck replacement (in accordance with capital replacement schedule)	450,000
4	PW&ES - Engineering	Boardwalk repair (phase 2)	1,000,000
5	CS - IT	Server and storage	75,000
6	Fire	NG 911	80,000
7	PW&ES - Building Services	Supply & install blinds for all 6 levels of the Civic Centre	150,000
8	Fire	Electronic fire extinguisher training tool	19,995
9	PW&ES - Engineering	Survey van	50,000
10	CD&ES - Community Centres	Memorial Tower rehabilitation	150,000
11	CS - Clerks	Folder stuffer replacement	15,000
12	CD&ES - Community Centres	JRCC LED lighting project	118,286

GROWTH ASSETS

1	CD&ES - Planning	Downtown plaza	500,000
---	------------------	----------------	---------

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

	2021	2022	2023	2024	2025	Total
Community Development & Enterprise Services	6,462,286	10,035,321	7,855,518	10,769,471	7,100,642	42,223,237
Fire Services	565,495	889,010	2,200,000	1,639,884	1,639,269	6,933,657
Public Works & Engineering Services	29,047,736	34,853,294	30,528,670	50,051,155	38,500,392	182,981,247
Corporate Services	2,054,000	1,101,000	375,000	375,000	1,772,000	5,677,000
Outside Agencies	408,000	512,796	-	29,226	336,745	1,286,767
Total Capital Requirements	38,537,517	47,391,421	40,959,188	62,864,735	49,349,047	239,101,908

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

	2021	2022	2023	2024	2025	Total
Funding:						
Capital Levy Overall	6,608,164	4,500,673	4,500,673	4,500,673	4,500,673	24,610,856
Capital Levy Urban Only	1,742,841	1,742,841	1,742,841	1,742,841	1,742,841	8,714,205
Capital Levy Miscellaneous Construction	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
Sewer Surcharge	9,005,000	(7,911,061)	6,477,813	22,867,500	12,151,500	42,590,753
Federal Gas Tax	4,653,755	4,653,755	4,856,092	4,856,092	4,856,092	23,875,786
Reserves	3,759,000	3,275,270	2,849,727	3,540,213	6,810,231	20,234,441
Reserve Funds	85,000	138,320	123,683	51,082	-	398,085
OCIF Funding-formula based funding	2,015,467	2,015,467	2,015,467	2,015,467	2,015,467	10,077,335
Connecting Link (90%)	2,250,000	2,916,000	3,000,000	3,000,000	3,000,000	14,166,000
Government Grants	3,578,504	3,080,600	3,171,850	3,033,150	3,836,150	16,700,254
Long Term Debt	-	24,500,000	6,500,000	4,000,000	-	35,000,000
Short Term Debt	-	-	-	-	-	-
Capital from Current	1,111,000	-	-	-	-	1,111,000
Other	133,286	-	-	-	-	133,286
Infrastructure Maintenance Requirements from reserve	2,295,500	6,342,455	2,246,192	10,288,667	7,013,043	28,185,857
Funding Available	2,226,077	1,756,654	1,826,077	1,826,077	1,826,077	9,460,962
Funding Shortfall/(excess)	69,423	4,585,801	420,115	8,462,590	5,186,966	18,724,895
Other unfinanced	(0)	837,100	2,174,850	1,669,050	2,123,050	6,804,050
Total Capital Funding	38,537,517	47,391,421	40,959,188	62,864,735	49,349,047	239,101,908

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

FUNDING AVAILABILITY

	2021	2022	2023	2024	2025	Total
Infrastructure						
Casino revenue	431,580	431,580	431,580	431,580	431,580	2,157,900
LTD - debt reduction	1,167,630	1,167,630	1,167,630	1,167,630	1,167,630	5,838,150
SAH levy	693,000	693,000	693,000	693,000	693,000	3,465,000
Available funding	2,292,210	2,292,210	2,292,210	2,292,210	2,292,210	11,461,050
Estimated reserve balance January 1	400,000	(69,423)				
Allocated to LTD repayment	466,133	466,133	466,133	466,133	466,133	
Net Available	2,226,077	1,756,654	1,826,077	1,826,077	1,826,077	
Capital from Current	1,111,000	1,111,000	1,111,000	1,111,000	1,111,000	5,555,000

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

FUNDING AVAILABILITY

	2021	2022	2023	2024	2025	Total
Capital Works-Road/Bridges/Sewers						
Overall Capital	4,500,673	4,500,673	4,500,673	4,500,673	4,500,673	22,503,365
Urban Only Capital	1,742,841	1,742,841	1,742,841	1,742,841	1,742,841	8,714,205
Sewer Surcharge	9,005,000	(7,911,061)	6,477,813	22,867,500	12,151,500	42,590,753
Miscellaneous Construction	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
OCIF Funding	2,015,467	2,015,467	2,015,467	2,015,467	2,015,467	10,077,335
Connecting Link (90%)	2,250,000	2,916,000	3,000,000	3,000,000	3,000,000	14,166,000
Federal Gas Tax	4,653,755	4,653,755	4,856,092	4,856,092	4,856,092	23,875,786
Investing in Canada Infrastructure Program: Transit	3,578,504	3,080,600	3,171,850	3,033,150	3,836,150	16,700,254
Short Term Debt	-	-	-	-	-	-
Long Term Debt	-	24,500,000	6,500,000	4,000,000	-	35,000,000
Uncommitted Capital Overall	2,100,496	-	-	-	-	2,100,496
Available funding	31,146,736	36,798,275	33,564,736	47,315,723	33,402,723	182,228,194

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

FUNDING AVAILABILITY

	2021	2022	2023	2024	2025	Total
Reserves (annual allocation)						
Fire	306,030	306,030	306,030	306,030	306,030	1,530,150
Police	165,000	165,000	165,000	165,000	165,000	825,000
Public Works and Transportation-Works	1,384,830	1,384,830	1,384,830	1,384,830	1,384,830	6,924,150
Public Works and Transportation-Waste Collection	115,938	115,938	115,938	115,938	115,938	579,690
Public Works and Transportation-Railway	50,000	50,000	50,000	50,000	50,000	250,000
CDES-Transit	131,300	131,300	131,300	131,300	131,300	656,500
Engineering Equipment	40,000	40,000	40,000	40,000	40,000	200,000
Landfill (note 1)	868,880	1,018,880	1,168,880	1,318,880	1,468,880	5,844,400
Library (note 2)	80,000	80,000	80,000	80,000	80,000	400,000
	3,141,978	3,291,978	3,441,978	3,591,978	3,741,978	17,209,890
Total Funding	37,691,924	43,493,463	40,409,924	54,310,911	40,547,911	216,454,134

Notes:

- 1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 10% increase in user fees every five years, in addition to a waste management system annual levy increases. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 10 year period, with average annual increases from 2020 to 2030 of approx. \$350K.
- 2) The Centennial Branch of the library is a City-owned building. Annual allocation for maintenance.
- 3) Connecting Link funding for Trunk/Black Road not yet approved.
- 4) New round of Public Transit Infrastructure Funds started in 2019. City's share of eligible costs is 27%. The 2021 Capital Budget requires \$1,301,496 of City funding towards eligible Transit projects for 2021.

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

ENGINEERING

	2021	2022	2023	2024	2025	Total
Infrastructure-Large Wastewater:						
West End Plant and MPS (Note 1)	-	955,000	955,000	16,197,500	8,271,500	26,379,000
East End Plant	2,000,000	500,000	550,000	565,000	575,000	4,190,000
Miscellaneous Capital	235,000	240,000	250,000	255,000	260,000	1,240,000
Emergency Repairs	600,000	600,000	600,000	600,000	600,000	3,000,000
Pumping Stations	3,110,000	852,000	574,000	673,000	575,000	5,784,000
Biosolids Management Facility (Note 2)	-	4,077,084	723,813	-	-	4,800,898
SCADA	100,000	100,000	100,000	100,000	100,000	500,000
Waste Water Treatment Plant Capital Maintenance	1,625,000	1,660,000	1,700,000	1,735,000	1,770,000	8,490,000
Infrastructure- Aqueducts	1,200,000	500,000	2,250,000	-	-	3,950,000
Infrastructure-Bridges	-	1,800,000	-	-	-	1,800,000
Infrastructure-Roads (Note 3)	14,362,736	14,385,736	14,890,073	18,799,073	16,115,073	78,552,691
Infrastructure-Miscellaneous Construction	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
Infrastructure-Boardwalk (Note 4)	1,000,000	-	-	-	-	1,000,000
Fleet & Equipment						
Sanitary Sewer	935,000	247,855	-	58,000	-	1,240,855
Engineering Capital Equipment	50,000	84,920	105,900	372,200	89,560	702,580
Total	26,517,736	27,302,595	23,998,786	40,654,773	29,656,133	148,130,024

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

ENGINEERING

	2021	2022	2023	2024	2025	Total
<u>Designated Funding:</u>						
Capital Levy Overall	5,500,673	4,500,673	4,500,673	4,500,673	4,500,673	23,503,365
Capital Levy Urban Only	1,742,841	1,742,841	1,742,841	1,742,841	1,742,841	8,714,205
Capital Levy Miscellaneous Construction	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	6,500,000
Sewer Surcharge	9,005,000	(7,911,061)	6,477,813	22,867,500	12,151,500	42,590,753
Federal Gas Tax	4,653,755	4,653,755	4,856,092	4,856,092	4,856,092	23,875,786
Reserves	50,000	84,920	105,900	372,200	89,560	702,580
Reserve Funds	-	-	-	-	-	-
OCIF Funding	2,015,467	2,015,467	2,015,467	2,015,467	2,015,467	10,077,335
Connecting Lin Connecting Link (90%) (Note 5)	2,250,000	2,916,000	3,000,000	3,000,000	3,000,000	14,166,000
Short Term Debt	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-
Other Govt Grants	-	18,000,000	-	-	-	18,000,000
Internally Financed Debt	-	-	-	-	-	-
Total	26,517,736	27,302,595	23,998,786	40,654,773	29,656,133	148,130,024
Unfinanced	-	-	-	-	-	-

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

ENGINEERING

Notes:

- 1) Council has previously approved \$36.7 million for the West End Plant.
- 2) Council has previously approved \$25.7 million for the BioSolids Management Facility.
- 3) Capital budget for roads is based upon current funding levels and not road assessment requirements. The City currently does not have the funding resources to address all roads that are assessed as immediate priority repair.
- 4) Council has previously approved \$1.5 million for Boardwalk repairs.
- 5) Connecting Link funding for Trunk Road not yet approved.

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

PUBLIC WORKS

	2021	2022	2023	2024	2025	Total
<u>Infrastructure Maintenance</u>						
Administration Building	-	374,928	-	205,662	113,720	694,310
Garage Building A	27,000	174,105	284,185	2,581,484	2,567,875	5,634,650
Carpentry Shop Building B	-	163,171	133,171	6,495	6,495	309,332
Storage Garage G	25,000	26,444	-	66,028	66,797	184,270
PW Lab	-	3,000	-	-	-	3,000
PW CCTV	-	5,000	-	-	-	5,000
	52,000	746,649	417,356	2,859,669	2,754,887	6,830,562
Landfill Upgrade/Replacement (Note 1)	1,000,000	5,419,220	4,702,913	4,798,871	4,581,323	20,502,327
Landfill Fleet/Equipment (Note 1)	95,000	-	24,784	353,012	123,218	596,014
PWT Works-Fleet/Equipment (Note 2)	1,383,000	1,384,830	1,384,830	1,384,830	1,384,830	6,922,320
Total	2,530,000	7,550,699	6,529,884	9,396,382	8,844,259	34,851,223

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

PUBLIC WORKS

	2021	2022	2023	2024	2025	Total
<u>Designated Funding:</u>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	2,478,000	2,804,050	2,112,527	2,536,713	6,089,371	16,020,661
Reserve Funds						-
Capital from Current						-
Government Grants						-
Short Term Debt		4,000,000	4,000,000	4,000,000		12,000,000
Long Term Debt						-
Asset Management Reserve	-					
	52,000	746,649	417,356	2,859,669	2,754,887	6,830,562
Total	2,530,000	7,550,699	6,529,884	9,396,382	8,844,259	34,851,223
Unfinanced	-	-	-	-	-	-

Notes:

- 1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 10% increase in user fees every five years, in addition to a waste management system annual levy increases. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 10 year period, with average annual increases from 2020 to 2030 of approx. \$350K.
- 2) The City has engaged a Fleet Consultant to conduct a review of the PWT fleet requirements. Future year's requirements will be updated for future budget years in accordance with the report.

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2021	2022	2023	2024	2025	Total
Infrastructure Maintenance						
<u>Community Services</u>						
Roberta Bondar Park	159,000	449,121	144,324	-	1,476,156	2,228,601
GFL Memorial Gardens	169,000	-	-	5,815,836	-	5,984,836
John Rhodes Community Centre	309,286	3,946,237	2,546,899	181,849	140,218	7,124,489
Northern Community Centre	8,000	8,000	5,306	411,324	-	432,630
Ermatinger Old Stone House	70,000	238,542	5,306	-	45,267	359,116
Seniors Drop-In	150,000	171,000	-	44,380	-	365,380
McMeeken Centre (Note 1)	77,000	77,000	77,000	77,000	77,000	385,000
Anna Marinelli Park improvements	85,000	-	-	-	-	85,000
	1,027,286	4,889,900	2,778,836	6,530,389	1,738,642	16,965,052
<u>Transit</u>						
Transit Bus Depot	-	700,000	2,100,000	450,000	450,000	3,700,000
	-	700,000	2,100,000	450,000	450,000	3,700,000
<u>Cemetery</u>						
Cemetery Chapel & Office Building	-	47,100	-	-	-	47,100
Cemetery Mausoleum	55,000	722,000	-	33,000	-	810,000
Cemetery Site	-	-	608,000	-	-	608,000
	55,000	769,100	608,000	33,000	-	1,465,100

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2021	2022	2023	2024	2025	Total
Growth Projects:						
Plaza and market	500,000					500,000
	500,000	-	-	-	-	500,000
Fleet & Equipment:						
Transit (Note 2)	4,880,000	3,520,000	2,245,000	3,705,000	4,805,000	19,155,000
Community Centres	-	18,000	-	-	107,000	125,000
Cemetery	-	138,320	123,683	51,082	-	313,085
	4,880,000	3,676,320	2,368,683	3,756,082	4,912,000	19,593,085
Total	6,462,286	10,035,321	7,855,518	10,769,471	7,100,642	42,223,237

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2021	2022	2023	2024	2025	Total
<u>Designated Funding:</u>						
Capital Levy Overall	560,496					560,496
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves-Other	300,000	131,300	131,300	131,300	131,300	825,200
Reserve Funds	85,000	138,320	123,683	51,082	-	398,085
Capital from Current	1,111,000					1,111,000
Government Grants	3,578,504	3,080,600	3,171,850	3,033,150	3,836,150	16,700,254
Long Term Debt		2,500,000	2,500,000			5,000,000
Other - Operations	118,286					118,286
Asset Management Reserve	709,000	3,348,000	1,453,836	6,684,889	1,860,142	14,055,866
Total	6,462,286	9,198,221	7,380,668	9,900,421	5,827,592	38,769,187
Unfinanced	-	837,100	474,850	869,050	1,273,050	3,454,050

Notes:

- 1) Engineering services for the McMeeken Centre arena replacement/twin pad replacement was approved by Council on November 4, 2019. The City is to internally fund in the short term (2019 and 2020) up to \$1,310,000 to advance the project.
- 2) The first round of Public Transit Infrastructure Funds were announced August 2016, with the City's share being 50% of total eligible costs. The City's share for the new round of funding announced in 2019 is 27%.

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

FIRE SERVICES

	2021	2022	2023	2024	2025	Total
Infrastructure Maintenance:						
Central Fire Station #1	5,500	489,060	-	-	289,269	783,830
Fire Station #2	5,000	52,000	-	35,720	-	92,720
Fire Station #3	5,000	1,000	-	107,161	-	113,161
Fire Hall #4/EMS Complex	-	91,949	-	197,003	-	288,952
	15,500	634,010	-	339,884	289,269	1,278,662
Fleet/Equipment:						
	549,995	255,000	2,200,000	1,300,000	1,350,000	5,654,995
	549,995	255,000	2,200,000	1,300,000	1,350,000	5,654,995
Total	565,495	889,010	2,200,000	1,639,884	1,639,269	6,933,657

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

FIRE SERVICES

	2021	2022	2023	2024	2025	Total
Designated Funding:						
Capital Levy Overall	86,995					86,995
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	463,000	255,000	500,000	500,000	500,000	2,218,000
Reserve Funds						-
Capital from Current						-
Government Grants						-
Long Term Debt						-
Internally Financed Debt						-
Asset Management Reserve	15,500	634,010	-	339,884	289,269	1,278,662
Total	565,495	889,010	500,000	839,884	789,269	3,583,657
Unfinanced	-	-	1,700,000	800,000	850,000	3,350,000

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

CORPORATE ADMINISTRATION

	2021	2022	2023	2024	2025	Total
Infrastructure Maintenance:						
Civic Centre - Sprinkler System	685,000	-	-	-	-	685,000
Civic Centre - Other	469,000	826,000	100,000	100,000	1,497,000	2,992,000
Civic Centre - Lobby	385,000	-	-	-	-	385,000
Civic Centre - Blinds	150,000	-	-	-	-	150,000
Emergency Repairs/Contingency-all City buildings	275,000	275,000	275,000	275,000	275,000	1,375,000
Equipment:						
Server and storage	75,000	-	-	-	-	75,000
Folder stuffer replacement	15,000	-	-	-	-	15,000
Total	2,054,000	1,101,000	375,000	375,000	1,772,000	5,677,000

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

CORPORATE ADMINISTRATION

	2021	2022	2023	2024	2025	Total
<u>Designated Funding:</u>						
Capital Levy Overall	460,000					460,000
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	150,000					150,000
Reserve Funds						-
Capital from Current						-
Government Grants						-
Long Term Debt						-
Other	15,000	-	-	-	-	15,000
Asset Management Reserve	1,429,000	1,101,000	375,000	375,000	1,772,000	5,052,000
Total	2,054,000	1,101,000	375,000	375,000	1,772,000	5,677,000
Unfinanced	-	-	-	-	-	-

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

OUTSIDE AGENCIES

	2021	2022	2023	2024	2025	Total
<u>Infrastructure Maintenance-Library</u>						
Main Branch	318,000	73,000	-	-	239,586	630,586
<u>Infrastructure Maintenance -Sault Ste. Marie Museum</u>						
Museum Building	10,000	439,796	-	29,226	97,159	576,181
Museum Windows	70,000	-	-	-	-	70,000
Museum Brickwork	10,000	-	-	-	-	10,000
Total	408,000	512,796	-	29,226	336,745	1,286,767

2021 Budget

FIVE-YEAR CAPITAL BUDGET SUMMARY - 2021 TO 2025

OUTSIDE AGENCIES

	2021	2022	2023	2024	2025	Total
<u>Designated Funding:</u>						
Capital Levy Overall						-
Capital Levy Urban Only						-
Sewer Surcharge						-
Federal Gas Tax						-
Reserves	318,000					318,000
Reserve Funds						-
Capital from Current						-
Government Grants						-
Long Term Debt						-
Other						-
Asset Management Reserve	90,000	512,796	-	29,226	336,745	968,767
Total	408,000	512,796	-	29,226	336,745	1,286,767
Unfinanced	-	-	-	-	-	-