				Fundin	g Source			
	Project Cost	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
PUBLIC WORKS AND ENGI	NEERING SER	/ICES						
Roads/Bridges/Storm Sewer								
Cedar Street								
Dufferin Street								
Angelina Avenue								
Bloor Street West								
Southmarket Storm Sewer								
Connecting Link Trunk/ Black	Road							
Bridges and Aqueducts								
P-Patch Access Road								
Northern Ave Improvements	- Add'l							
Engineering - 2023								
Various Roads								
	\$ 16,203,606	\$ 6,368,384			\$ 916,000	Ś	\$ 8,919,222	

							Funding	g So	urce			
	Pr	oject Cost	L	Current evy/Other	 al from rent	F	ty Capital <sup>-</sup> unds - arryover	Sani	tary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
PUBLIC WORKS AND ENGI	NE	ERING SER	/ICI	ES								
Miscellaneous Construction												
Asphalt/Surface Treatment	\$	851,000										
Rear Yard Drainage	\$	65,000										
Bridge Inspection	\$	60,000										
Bridge/Aqueduct Rehabilitatic	\$	300,000										
Other	\$	300,000										
Emergency Repairs	\$	50,000										
	\$	1,626,000	\$	1,326,000		\$	300,000					
Sanitary Sewer												
West End Plant and MPS	\$	1,250,000										
East End Plant	\$	2,000,000										
Miscellaneous Capital	\$	240,000										
Emergency Repairs	\$	600,000										
Pumping Stations	\$	28,500										
Waste Water Treatment Plant Capital Maintenance	\$	1,700,000										
Fleet	\$	380,000										
	\$	6,198,500						\$	6,198,500			

					Fundin	g Source				
	Pr	oject Cost	Current Levy/Other	ital from urrent	City Capital Funds - Carryover	Sanitary Sewer		eserves & serve Funds	Grants	Internally Financed Debt
PUBLIC WORKS AND ENGI	NEE	ERING SERV	/ICES							
Landfill										
Upgrade/Replacement	\$	2,516,250					\$	2,516,250		
BioSolids Management Facili	\$	219,332					\$	219,332		
	\$	2,735,582					\$	2,735,582		
						Waste	e Dis	posal Site Res	erve	
Landfill Fleet & Equipment										
Refuse Packer Retrofits										
40-yard Roll-off Containers										
	\$	325,000					\$	325,000		
						Waste	e Dis	posal Site Res	erve	
Other										
Public Works Security Gate	\$	45,000					\$	45,000		
Pointe Des Chenes Pressure Tank	\$	75,000					\$	75,000		
Esposito Rink Structure	\$	80,000		\$ 79,865			\$	135		
						Asset	Mar	agement Rese	erve	
New Inspection Vehicle	\$	40,000					\$	40,000		
						Enginee	ering	Equipment Re	eserve	
	\$	240,000		\$ 79,865			\$	160,135		

				Fundin	g Source			
	Project Cost	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
				Carryoron				
PUBLIC WORKS AND ENGI	NEERING SERV	/ICES						
Public Works Fleet								
Tandem Axle Street Sander								
Factory Rebuild Trackless Ur	nit							
2-Ton Asphalt Hot Box								
Two 1-Ton Dump Trucks								
Truck Mounted 45' Reach Bu	cket							
Tandem Axle Drop Bed Traile	er							
Backhoe 440 Cat								
Loader Mounted Snow Blade								
Trackless Mounted Boom Mo	wer							
Triple Deck Riding Mower								
60" Front Deck Riding Mower								
	\$ 1,384,831					\$ 1,384,831		
					PW.	T Equipment Rese	rve	
Total PWES	\$ 28,713,519	\$ 7,694,384	\$ 79,865	\$ 300,000	\$ 7,114,500	\$ 4,605,548	\$ 8,919,22	2 \$ -

				Fundir	ng Source			
	Project Cost	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
COMMUNITY DEVELOPME	NT AND ENTE	RPRISE SERVIC	CES (CDES)					
Transit								
Electric Buses								
Para Buses								
Transit Supervisor Vehicle								
Bus Shelters								
Charging Station								
EV infrastructure Design								
Bus Wash								
Sound Barrier Snow Removal Equipment								
	\$ 4,662,000	\$ 450,000	\$ 553,355			\$ 240,000	3,418,645	
Fleet & Equipment								
Cemetery - 3/4 Ton truck	\$ 55,000					\$ 55,000		
					Cer	metery Reserve Fu	nd	
	\$ 55,000					\$ 55,000		
Growth Projects								
Downtown plaza	\$ 500,000		\$ 500,000					

						Fundin	g Source					
	Pı	roject Cost	Current Levy/Other	С	apital from Current	City Capital Funds - Carryover	Sanitary Sewe		Reserves & serve Funds	Grants		nternally anced Debt
COMMUNITY DEVELOPMEN	\T \	AND ENTERI	PRISE SERVIC	ES	(CDES)							
Building Capital Maintenance												
Seniors Drop-In - parking lot	\$	420,000						\$	420,000			
							Se	nior'	s Centre Reser	ve		
Cemetery Mausoleum	\$	1,100,000						\$	1,100,000			
							Ce	mete	ery Reserve Fu	nd		
JRCC - heat recovery	\$	300,000						\$	30,000		\$	270,000
						CDF-Environmental Sustainability						
Roberta Bondar Park - sound system	\$	28,000						\$	28,000	-		
GFL Memorial Gardens - stai	\$	252,000						\$	252,000			
JRCC Pool - tile replacement	\$	60,000						\$	60,000			
Seniors Drop-In - roof	\$	20,000						\$	20,000			
Cemetery Site - chimney Ermatinger Old Stone House	\$	35,000						\$	35,000			
- exterior windows	\$	110,000						\$	110,000			
Outdoor field lighting	\$	193,000						\$	193,000			
							Asse	t Ma	nagement Res	erve		
	\$	2,518,000						\$	2,248,000		\$	270,000
Total CDES	\$	7,735,000	\$ 450,000	\$	1,053,355	\$ -	\$-	\$	2,543,000	3,418,64	5\$	270,000

					Fundin	g Source			
-	Pr	oject Cost	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
-					•				
FIRE SERVICES									
Building Capital Maintenance									
Fire Station #2 floor/ wall sea	\$	5,000							
Fire Station #3 floor/ wall sea	\$	5,000							
Washrooms	\$	185,000							
-	\$	195,000					\$ 195,000		
-						Asset	Management Res	serve	
Fleet & Equipment									
Digital Radio	\$	550,000					\$ 550,000		
Communication System						Fire	Equipment Reser	rve	
Replace Platoon Chiefs Vehic	\$	65,000					\$ 65,000		
Replace 4 Fire Prevention Ca	\$	130,000					\$ 130,000		
Replace UT1 Pick-up Truck	\$	65,000					\$ 65,000		
	Asset Management Reserve							serve	
-	\$	810,000					\$ 810,000		
-									
Total FIRE	\$	1,005,000	\$-	\$-	\$-	\$-	\$ 1,005,000	\$-	\$-

				Fundin	ig Source			
	Project Cost	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt
CORPORATE / OUTSIDE	AGENCIES							
Building Capital Maintenan								
Civic Centre - Front entrance project	\$ 475,000	)			Asset	\$ 475,000 Management Res	serve	
Civic Centre - Carpet replacement	\$ 250,000	)				\$ 250,000 s Maintenance Re		
IT Upgrades	\$ 85,000	)				\$ 85,000		
					Comp	uter Software Res	serve	
Emergency Repairs/	\$ 275,000	)				\$ 275,000		
Contingency-all City					Asset	Management Res	serve	
Police Heat Generating	\$ 25,000	)				\$ 25,000		
Systems					Asset	Management Res	serve	
Library - Main Branch -	\$ 65,000	)				\$ 65,000		
exterior walls					Libr	ary Capital Reser	ve	
	\$ 1,175,000					\$ 1,175,000		
Total CORPORATE / OUTSIDE AGENCIES	\$ 1,175,000	\$-	\$-	\$-	\$-	\$ 1,175,000	\$-	\$-

		Funding Source									
	Project Cost	Current Levy/Other	Capital from Current	City Capital Funds - Carryover	Sanitary Sewer	Reserves & Reserve Funds	Grants	Internally Financed Debt			
TOTAL 2021 CAPITAL BUDGET	\$ 38,628,519	\$ 8,144,384	\$ 1,133,220	\$ 300,000	) \$ 7,114,500	\$ 9,328,548	\$ 12,337,867	\$ 270,000			

## **CAPITAL PRIORITIZATION 2022**

#### EXISTING ASSETS

Rank Department	Project Description	Total Cost
1 CS - IT	IT Upgrade	85,000
2 CD&ES - Transit	Electric buses, Para buses, transit supervisor vehicle, bus shelters, charging station, EV infrastructure Design, bus wash, sound barrier, snow removal equipment.	4,662,000
3 CD&ES - Community Centres	JRCC full heat recovery	300,000
4 Fire	Digital radio request - encryption	550,000
5 PW&ES - Parks	Pointe Des Chenes - Pressure Tank	75,000
6 PW&ES - Engineering	Purchase of new inspection vehicle	40,000
7 PW&ES - Building Services	Carpet replacement Civic Centre	250,000
8 CD&ES - Cemetery	Replacement of 3/4 Ton truck - sanding and plowing	55,000
9 Fire	Platoon Chief Vehicle Replacement	65,000
10 Fire	Replacement of (4) Fire Prevention Vehicles	130,000
11 Fire	UTI Replacement replaces (1) 2004 Chevrolet 1 ton pick up	65,000
12 CD&ES - Cemetery	New Mausoleum	1,100,000
13 PW&ES - Parks	Esposito Rink Structure	80,000

#### **GROWTH ASSETS**

ALODATO Disputante Doubteurs along	00,000
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	2022	2023	2024	2025	2026	Total
Community Development & Enterprise Services	7,735,000	8,670,618	13,094,323	7,035,326	6,389,598	42,924,866
Fire Services	1,005,000	2,250,000	1,652,731	1,639,269	105,859	6,652,859
Public Works & Engineering Services	28,713,519	34,765,069	54,302,102	39,957,820	27,119,049	184,857,559
Corporate Services	1,085,000	375,000	375,000	1,772,000	356,000	3,963,000
Outside Agencies	90,000	-	29,226	336,745	-	455,970
Total Capital Requirements	38,628,519	46,060,687	69,453,381	50,741,161	33,970,507	238,854,255

	2022	2023	2024	2025	2026	Total
Funding:						
Capital Levy Overall	4,590,686	4,590,686	4,447,447	4,465,816	4,663,515	22,758,152
Capital Levy Urban Only	1,777,698	1,777,698	1,721,994	1,777,698	1,854,581	8,909,668
Capital Levy Miscellaneous Construction	1,326,000	1,326,000	1,326,000	1,326,000	1,326,000	6,630,000
Sewer Surcharge	7,114,500	6,087,000	22,758,512	12,361,040	5,456,681	53,777,734
Federal Gas Tax	4,653,755	4,856,092	4,856,092	4,856,092	4,856,092	24,078,123
Reserves	5,615,413	11,178,695	3,800,847	7,884,746	4,059,560	32,539,261
Reserve Funds	1,155,000	123,683	84,082	-	216,060	1,578,825
OCIF Funding-formula based funding	2,015,467	2,015,467	2,015,467	2,015,467	2,015,467	10,077,335
Connecting Link (90%)	2,250,000	3,000,000	3,000,000	3,000,000	3,000,000	14,250,000
Government Grants	3,418,645	3,401,001	4,022,927	3,837,861	3,001,776	17,682,208
Long Term Debt	-	-	13,000,000	-	-	13,000,000
Capital from Current	1,133,220	500,000	472,068	-	-	2,105,288
Other	1,150,000	450,000	450,000	450,000	450,000	2,950,000
Internally Financed Debt	270,000	-	-	-	-	270,000
Infrastructure Maintenance Requirements from reserve	2,158,135	4,216,192	5,665,167	6,954,543	2,562,959	21,556,996
Funding Available	2,749,448	1,900,783	1,900,783	1,900,783	1,900,783	10,352,580
Funding Shortfall/(excess)	(591,313)	2,315,409	3,764,384	5,053,760	662,176	11,204,416
Other unfinanced	-	2,538,173	1,832,778	1,811,897	507,815	6,690,665
Total Capital Funding	38,628,519	46,060,687	69,453,381	50,741,161	33,970,507	238,854,255

FUNDING AVAILABILITY

	2022	2023	2024	2025	2026	Total
Infrastructure						
Casino revenue	431,580	431,580	431,580	431,580	431,580	2,157,900
LTD - debt reduction	1,167,630	1,167,630	1,167,630	1,167,630	1,167,630	5,838,150
SAH levy	693,000	693,000	693,000	693,000	693,000	3,465,000
Retired debt (new)	1,673,371	1,724,706	1,724,706	1,724,706	1,724,706	8,572,195
Available funding	3,965,581	4,016,916	4,016,916	4,016,916	4,016,916	20,033,245
Allocated to Transit Capital	450,000	450,000	450,000	450,000	450,000	
Allocated to LTD repayment	766,133	1,666,133	1,666,133	1,666,133	1,666,133	
Net Available	2,749,448	1,900,783	1,900,783	1,900,783	1,900,783	
Capital from Current	1,133,220	1,133,220	1,133,220	1,133,220	1,133,220	5,666,100

FUNDING AVAILABILITY

	2022	2023	2024	2025	2026	Total
Capital Works-Road/Bridges/Sewers						
Overall Capital	4,590,686	4,590,686	4,590,686	4,590,686	4,590,686	22,953,432
Urban Only Capital	1,777,698	1,777,698	1,777,698	1,777,698	1,777,698	8,888,489
Sewer Surcharge	7,114,500	6,087,000	22,758,512	12,361,040	5,456,681	53,777,734
Miscellaneous Construction	1,626,000	1,326,000	1,326,000	1,326,000	1,326,000	6,930,000
OCIF Funding	2,015,467	2,015,467	2,015,467	2,015,467	2,015,467	10,077,335
Connecting Link (90%) (Note 3)	2,250,000	3,000,000	3,000,000	3,000,000	3,000,000	14,250,000
Federal Gas Tax	4,653,755	4,856,092	4,856,092	4,856,092	4,856,092	24,078,123
Investing in Canada Infrastructure Program: Transit (Note 4)	3,418,645	3,401,001	4,022,927	3,837,861	3,001,776	17,682,208
Short Term Debt	-	-	-	-	-	-
Long Term Debt	-	-	13,000,000	-	-	13,000,000
Available funding	27,446,751	27,053,944	57,347,382	33,764,845	26,024,400	176,759,657
—						

FUNDING AVAILABILITY

	2022	2023	2024	2025	2026	Total
Reserves (annual allocation)						
Fire	312,151	312,151	312,151	312,151	312,151	1,560,755
Police	165,000	165,000	165,000	165,000	165,001	825,001
Public Works and Transportation-Works	1,412,527	1,412,527	1,412,527	1,412,527	1,412,527	7,062,633
Public Works and Transportation-Waste Collection	118,257	118,257	118,257	118,257	118,257	591,284
Public Works and Transportation-Railway	51,000	51,000	51,000	51,000	51,000	255,000
CDES-Transit	133,926	133,926	133,926	133,926	133,926	669,630
Engineering Equipment	40,000	40,000	40,000	40,000	40,000	200,000
Landfill (Note 1)	1,451,470	1,601,470	1,751,470	1,901,470	2,051,470	8,757,350
Library (Note 2)	80,000	80,000	80,000	80,000	80,000	400,000
	3,764,330	3,914,330	4,064,330	4,214,330	4,364,331	20,321,653
Total Funding	36,309,882	36,118,410	66,561,848	43,129,311	35,538,868	222,780,655

#### Notes:

1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 10% increase in user fees every five years, in addition to a waste management system annual levy increases. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 15 year period, with average annual levy increases from 2020 to 2035 of 7.45%.

2) The James L. McIntyre Centennial Library of the library is a City-owned building. Annual allocation for maintenance.

3) Connecting Link funding for South Market Black Road North of Tracks not yet approved.

4) New round of Public Transit Infrastructure Funds started in 2019. City's share of eligible costs is 27%. The 2022 Capital Budget requires \$1,243,355 of City funding towards eligible Transit projects for 2022.

ENGINEERING						
	2022	2023	2024	2025	2026	Total
Infrastructure-Large Wastewater:						
West End Plant and MPS (Note 1)	1,250,000	955,000	16,197,500	8,271,500	1,000,000	27,674,000
East End Plant	2,000,000	550,000	565,000	575,000	585,000	4,275,000
Miscellaneous Capital	240,000	250,000	255,000	260,000	265,000	1,270,000
Emergency Repairs	600,000	600,000	600,000	600,000	600,000	3,000,000
Pumping Stations	28,500	907,000	565,000	683,000	585,000	2,768,500
Biosolids Management Facility (Note 2)	-	-	-	-	-	-
SCADA	-	100,000	100,000	100,000	100,000	400,000
Waste Water Treatment Plant Capital Maintenance	1,700,000	1,700,000	1,735,000	1,770,000	1,805,400	8,710,400
Infrastructure- Aqueducts	1,500,000	2,250,000	1,500,000	1,500,000	1,500,000	8,250,000
Infrastructure-Bridges	-	-	2,000,000	-	-	2,000,000
Infrastructure-Roads (Note 3)	14,703,606	15,014,943	15,225,000	14,615,073	14,889,656	74,448,278
Infrastructure-Miscellaneous Construction	1,626,000	1,326,000	1,326,000	1,326,000	1,326,000	6,930,000
Fleet & Equipment						
Sanitary Sewer	380,000	-	57,012	101,540	516,281	1,054,834
Engineering Capital Equipment	40,000	105,900	372,200	89,560	61,450	669,110
Total	24,068,106	23,758,843	40,497,712	29,891,673	23,233,787	141,450,122

ENGINEERING						
	2022	2023	2024	2025	2026	Total
Designated Funding:						
Capital Levy Overall	4,590,686	4,590,686	4,447,447	4,465,816	4,663,515	22,758,152
Capital Levy Urban Only	1,777,698	1,777,698	1,721,994	1,777,698	1,854,581	8,909,668
Capital Levy Miscellaneous Construction	1,326,000	1,326,000	1,326,000	1,326,000	1,326,000	6,630,000
Sewer Surcharge	7,114,500	6,087,000	22,758,512	12,361,040	5,456,681	53,777,734
Federal Gas Tax	4,653,755	4,856,092	4,856,092	4,856,092	4,856,092	24,078,123
Reserves	40,000	105,900	372,200	89,560	61,450	669,110
Reserve Funds	-	-	-	-	-	-
OCIF Funding	2,015,467	2,015,467	2,015,467	2,015,467	2,015,467	10,077,335
Connecting Link (90%) (Note 4)	2,250,000	3,000,000	3,000,000	3,000,000	3,000,000	14,250,000
City Capital Funds-Carryover	300,000	-	-	-	-	300,000
Long Term Debt	-	-	-	-	-	-
Other Govt Grants	-	-	-	-	-	-
Internally Financed Debt	-	-	-	-	-	-
Total	24,068,106	23,758,843	40,497,712	29,891,674	23,233,787	141,450,122
Unfinanced	-	-	-	-	-	-

#### ENGINEERING

#### Notes:

1) Council has previously approved \$36.7 million for the West End Plant. Construction is underway.

2) Council has previously approved \$25.7 million for the BioSolids Management Facility. Costs and recommended solution are being further delineated. It is expected that with the proposed new SSO solution, funding will be 1/3rd Landfill Reserve, and 2/3 Sanitary Revenue.

3) Capital budget for roads is based upon current funding levels and not road assessment requirements. The City currently does not have the funding resources to address all roads that are assessed as immediate priority repair.

4) Connecting Link funding for South Market Black Road North of Tracks not yet approved.

PUBLIC WORKS						
	2022	2023	2024	2025	2026	Total
Infrastructure Maintenance						
Administration Building	-	-	205,662	113,720	-	319,382
Garage Building A	-	284,185	2,581,484	2,567,875	100,471	5,534,016
Carpentry Shop Building B	-	133,171	6,495	6,495	-	146,160
Storage Garage G	-	-	66,028	66,797	19,708	152,533
PW Lab	-	-	-	-	6,757	6,757
Public Works Security Gate	45,000	-	-	-	-	45,000
Pointe Des Chenes	75,000	-	-	-	-	75,000
Esposito Rink Structure	80,000	-	-	-	-	80,000
	200,000	417,356	2,859,669	2,754,887	126,937	6,358,850
Landfill Upgrade/Replacement (Note 1)	2,516,250	4,702,913	4,798,871	4,581,323	1,329,173	17,928,531
Landfill BioSolids/SSO (Note 1)	219,332	4,448,645	4,380,312	1,194,192	-	10,242,481
Landfill Fleet/Equipment (Note 1)	325,000	24,784	353,012	123,218	1,016,625	1,842,639 -
PWT Works-Fleet/Equipment (Note 2)	1,384,831	1,412,527	1,412,527	1,412,527	1,412,527	7,034,937
Total	4,645,413	11,006,225	13,804,390	10,066,147	3,885,262	43,407,438

PUBLIC WORKS						
	2022	2023	2024	2025	2026	Total
Designated Funding:						
Capital Levy Overall	-	-	-	-	-	-
Capital Levy Urban Only	-	-	-	-	-	-
Sewer Surcharge	-	-	-	-	-	-
Federal Gas Tax	-	-	-	-	-	-
Reserves	4,445,413	10,588,869	2,944,721	7,311,260	3,758,325	29,048,588
Reserve Funds	-	-	-	-	-	-
Capital from Current	79,865	-	-	-	-	79,865
Government Grants	-	-	-	-	-	-
Short Term Debt	-	-	-	-	-	-
Long Term Debt	-	-	8,000,000	-	-	8,000,000
Asset Management Reserve	120,135	417,356	2,859,669	2,754,887	126,937	6,278,985
<b>T</b> .(.)	1.045.440	44 000 005	40.004.000	40.000.447	0.005.000	40,407,400
Total	4,645,413	11,006,225	13,804,390	10,066,147	3,885,262	43,407,438
Unfinanced	-	-	-	-	-	-

#### Notes:

1) The Landfill Business and Implementation (B&I) Plan was approved by Council on October 22, 2019. There will be a 10% increase in user fees every five years, in addition to a waste management system levy increase annually. An allowance for capital expenditures has been incorporated into the business plan, and fee/levy structure. Increases to the levy are required each year over a 15 year period, with average annual levy increases from 2020 to 2035 of 7.45%. The Plan was updated in 2021 and will continue to be on an as need basis.

2) The City engaged a Fleet Consultant to conduct a review of the PWT fleet requirements in 2021. Current and future year's requirements in accordance with the report have been included with the 2022 Supplementary Items.

#### COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2022	2023	2024	2025	2026	Total
Infrastructure Maintenance						
Community Services						
Roberta Bondar Park	28,000	144,324	-	1,476,156	40,542	1,689,022
GFL Memorial Gardens	252,000	-	5,815,836	-	1,973,037	8,040,873
John Rhodes Community Centre	360,000	2,546,899	181,849	140,218	-	3,228,966
Northern Community Centre	-	5,306	411,324	-	-	416,630
Ermatinger Old Stone House	110,000	5,306	-	45,267	22,523	183,097
Seniors Drop-In	440,000	-	44,380	-	43,920	528,300
Outdoor Field Lighting	193,000	-	-	-	-	193,000
	1,383,000	2,701,836	6,453,389	1,661,642	2,080,022	14,279,888
<u>Transit</u>						
Transit Building Capital (Note 1)	-	2,150,000	500,000	75,000	50,000	2,775,000
	-	2,150,000	500,000	75,000	50,000	2,775,000
<u>Cemetery</u>						
Cemetery Mausoleum	1,100,000	-	33,000	-	30,000	1,163,000
Cemetery Site	35,000	722,000	608,000	33,000	-	1,398,000
	1,135,000	722,000	641,000	33,000	30,000	2,561,000

#### COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2022	2023	2024	2025	2026	Total
Growth Projects:						
Plaza and market (Note 2)	500,000	500,000	472,068	-	-	1,472,068
	500,000	500,000	472,068	-	-	1,472,068
Fleet & Equipment:						
Transit (Note 1)	4,662,000	2,473,100	4,976,784	5,158,685	4,043,516	21,314,085
Community Centres	-	-	-	107,000	-	107,000
Cemetery	55,000	123,683	51,082	-	186,060	415,825
	4,717,000	2,596,783	5,027,866	5,265,685	4,229,576	21,836,910
Total	7,735,000	8,670,618	13,094,323	7,035,326	6,389,598	42,924,866

#### COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

	2022	2023	2024	2025	2026	Total
Designated Funding:						
Capital Levy Overall	-	-	-	-	-	-
Capital Levy Urban Only	-	-	-	-	-	-
Sewer Surcharge	-	-	-	-	-	-
Federal Gas Tax	-	-	-	-	-	-
Reserves-Other	580,000	133,926	133,926	133,926	133,926	1,115,704
Reserve Funds	1,155,000	123,683	84,082	-	216,060	1,578,825
Capital from Current	1,053,355	500,000	472,068	-	-	2,025,423
Government Grants	3,418,645	3,401,001	4,022,927	3,837,861	3,001,776	17,682,208
Long Term Debt	-	-	5,000,000	-	-	5,000,000
Other - Operations	450,000	450,000	450,000	450,000	450,000	2,250,000
Internally Financed Debt	270,000	-	-	-	-	270,000
Asset Management Reserve	808,000	3,423,836	2,061,389	1,801,642	2,080,022	10,174,888
Total	7,735,000	8,032,445	12,224,391	6,223,429	5,881,784	40,097,048
Unfinanced (City portion of ICIP)	-	638,173	869,931	811,898	507,815	2,827,818

COMMUNITY DEVELOPMENT & ENTERPRISE SERVICES

#### Notes:

1) Significant capital expenditures continue with support through the ICIP program. Historical City Share of the costs are as follows:

	City Funding:
2017	300,000
2018	1,472,500
2019	1,127,250
2020	1,240,650
2021	1,301,496
2022	1,243,355
	6,685,251

2) Last update provided to Council on September 27, 2021 :

Total Project Cost	8,447,068	
City Share	6,993,068	

FIRE SERVICES						
	2022	2023	2024	2025	2026	Total
Infrastructure Maintenance:						
Central Fire Station #1	-	-	-	289,269	-	289,269
Fire Station #2	5,000	-	35,720	-	105,859	146,580
Fire Station #3	5,000	-	107,161	-	-	112,161
Fire Hall #4/EMS Complex	-	-	197,003	-	-	197,003
Washrooms	185,000	-	-	-	-	185,000
	195,000	-	339,884	289,269	105,859	930,012
Fleet/Equipment:	810,000	2,250,000	1,312,847	1,350,000	-	5,722,847
Fleet/Equipment:	810,000 <b>810,000</b>	2,250,000 <b>2,250,000</b>	1,312,847 <b>1,312,847</b>	1,350,000 <b>1,350,000</b>	-	5,722,847 <b>5,722,847</b>
Fleet/Equipment:						· ·

FIRE SERVICES						
	2022	2023	2024	2025	2026	Total
Designated Funding:						
Capital Levy Overall	-	-	-	-	-	-
Capital Levy Urban Only	-	-	-	-	-	-
Sewer Surcharge	-	-	-	-	-	-
Federal Gas Tax	-	-	-	-	-	-
Reserves	550,000	350,000	350,000	350,000	105,859	1,705,859
Reserve Funds	-	-	-	-	-	-
Capital from Current	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-
Internally Financed Debt	-	-	-	-	-	-
Asset Management Reserve	455,000	-	339,884	289,269	-	1,084,153
Total	1,005,000	350,000	689,884	639,269	105,859	2,790,012
Unfinanced	-	1,900,000	962,847	1,000,000	-	3,862,847

CORPORATE ADMINISTRATION						
	2022	2023	2024	2025	2026	Total
Infrastructure Maintenance:						
Civic Centre - Front Entrance Project	475,000	-	-	-	-	475,000
Civic Centre - Other	-	100,000	100,000	1,497,000	81,000	1,778,000
Civic Centre - Carpet replacement	250,000	-	-	-	-	250,000
Emergency Repairs/Contingency-all City buildings	275,000	275,000	275,000	275,000	275,000	1,375,000
Equipment:						
IT Upgrade	85,000	-	-	-	-	85,000
Total	1,085,000	375,000	375,000	1,772,000	356,000	3,963,000

#### CORPORATE ADMINISTRATION

	2022	2023	2024	2025	2026	Total
Designated Funding:						
Capital Levy Overall	-	-	-	-	-	-
Capital Levy Urban Only	-	-	-	-	-	-
Sewer Surcharge	-	-	-	-	-	-
Federal Gas Tax	-	-	-	-	-	-
Reserves	335,000	-	-	-	-	335,000
Reserve Funds	-	-	-	-	-	-
Capital from Current	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-
Other	-	-	-	-	-	-
Asset Management Reserve	750,000	375,000	375,000	1,772,000	356,000	3,628,000
Total	1,085,000	375,000	375,000	1,772,000	356,000	3,963,000
Unfinanced	-	-	-	-	-	-

OUTSIDE AGENCIES	2022	2023	2024	2025	2026	Total
<u>Police</u> Heat Generating Systems	25,000	-	-	-	-	25,000
<u>Infrastructure Maintenance-Library</u> Main Branch	65,000	-	-	239,586	-	304,586
<u>Infrastructure Maintenance -Sault Ste. Marie Museum</u> Museum Building	-	-	29,226	97,159	-	126,385
Total	408,000	512,796	-	29,226	336,745	1,286,767

#### OUTSIDE AGENCIES

	2022	2023	2024	2025	2026	Total
Designated Funding:						
Capital Levy Overall	-	-	-	-	-	-
Capital Levy Urban Only	-	-	-	-	-	-
Sewer Surcharge	-	-	-	-	-	-
Federal Gas Tax	-	-	-	-	-	-
Reserves	65,000	-	-	-	-	65,000
Reserve Funds	-	-	-	-	-	-
Capital from Current	-	-	-	-	-	-
Government Grants	-	-	-	-	-	-
Long Term Debt	-	-	-	-	-	-
Other	-	-	-	-	-	-
Asset Management Reserve	25,000	-	29,226	336,745	-	390,970
Total	90,000	-	29,226	336,745	-	455,970
Unfinanced	-	-	-	-	-	-