



2013 BUDGET SUMMARY



2013 BUDGET SUMMARY

MAYOR

Debbie Amoroso

COUNCILLORS

Stephen Butland

Terry Sheehan

Pat Mick

Lou Turco

Frank Fata

Frank Manzo Sr.

Paul Christian

Susan Myers

Brian Watkins

Rick Niro

Marchi Bruni

Joe Krmpotich

CHIEF ADMINISTRATIVE OFFICER

J. Fratesi, B.A., J.D. (LL.B)

COMMISSIONER OF FINANCE & TREASURER

W. Freiburger, CMA

MANAGER OF FINANCE & BUDGETS

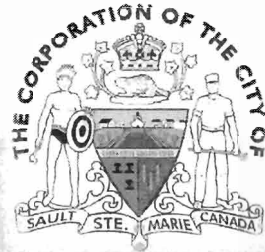
Shelley J. Schell, CPA, CA

Vision Statement

The Corporation will be a leader in the provision of efficient, affordable and quality services supporting a progressive and sustainable community

Mission Statement

To provide quality and cost-effective municipal services in a responsible and supportive manner



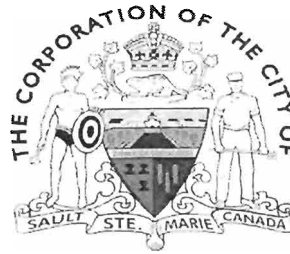


2013

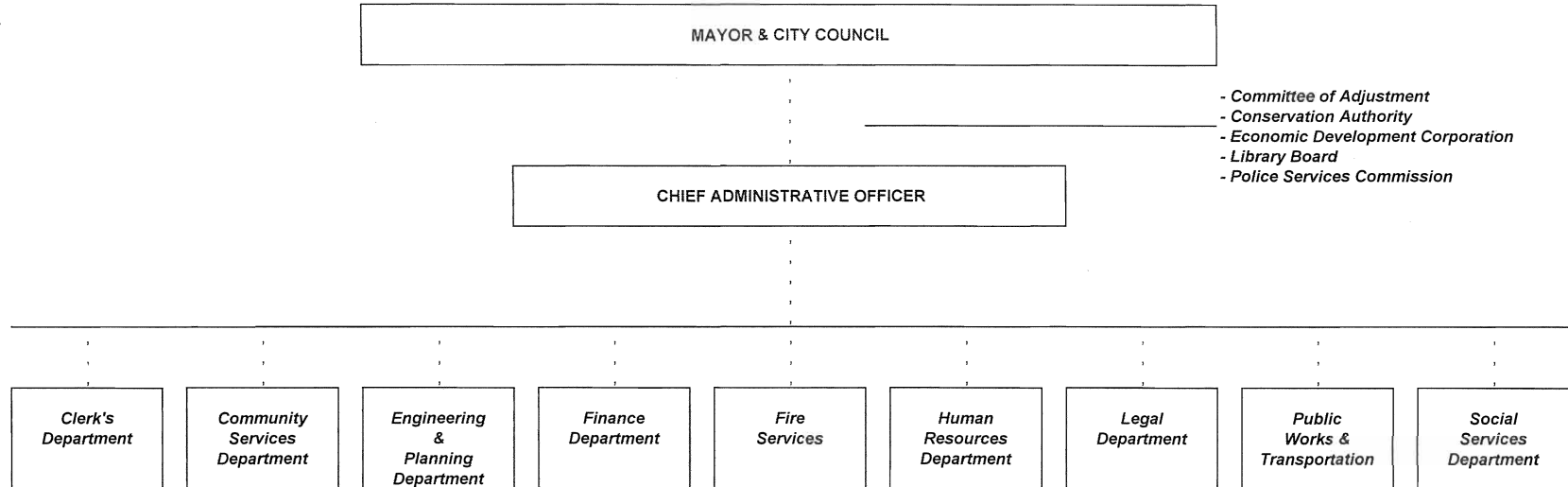
BUDGET SUMMARY

TABLE OF CONTENTS

Organization Chart	1
Assessment Change Summary	2
Property Tax Levy	3
Property Tax Rates	4
Budget Summary by Department & Cost Centre	6
Capital from Current Budget	15



CITY OF SAULL STE. MARIE - ORGANIZATION CHART



**CITY OF SAULT STE MARIE
ASSESSMENT CHANGE SUMMARY**

PROPERTY CLASS	Total 2012 Returned Roll	Total 2012 Year End Roll	Total 2013 Phased In Assessment	\$ Change 2012 Returned Roll vs 2012 YE Roll (Growth)	\$ Change 2012 YE Roll vs 2013 Phased In Assessment	\$ Change 2012 Returned Roll vs 2013 Phased In Assessment	% Change (Growth)	% Change 2012 YE 2013 PI
TAXABLE								
RESIDENTIAL	\$ 3,653,778,535	\$ 3,695,216,126	\$ 3,942,765,001	\$ 41,437,591	\$ 247,548,875	\$ 288,986,466	1.13%	6.70%
MULTI-RESIDENTIAL	215,168,470	217,294,010	229,594,723	2,125,540	12,300,713	14,426,253	0.99%	5.66%
COMMERCIAL	516,647,958	523,075,985	532,797,156	6,428,027	9,721,171	16,149,198	1.24%	1.86%
SHOPPING CENTRES	132,813,420	131,463,250	132,623,847	(1,350,170)	1,160,597	(189,573)	-1.02%	0.88%
OFFICE BUILDINGS	8,899,620	9,762,190	10,150,288	862,570	388,098	1,250,668	9.69%	3.98%
INDUSTRIAL	36,355,859	39,147,751	40,102,923	2,791,892	955,172	3,747,064	7.68%	2.44%
LARGE INDUSTRIAL	135,468,753	135,903,253	103,443,456	434,500	(32,459,797)	(32,025,297)	0.32%	-23.88%
OTHER	23,717,900	24,135,800	24,520,600	417,900	384,800	802,700	1.76%	1.59%
TOTAL TAXABLE	\$ 4,722,850,515	\$ 4,775,998,365	\$ 5,015,997,994	\$ 53,147,850	\$ 239,999,629	\$ 293,147,479	1.13%	5.03%

CITY OF SAULT STE MARIE
2013 Property Tax Levy

PROPERTY CLASS	RTC/ RTQ	2013 Tax Ratios	Urban 2013 Current Value Assessment	Rural 2013 Current Value Assessment	Total 2013 Current Value Assessment	2013		Urban Additional Levy	Total Levy	Education Levy	Total Levy
						General Annualized	Overall Levy Increase				
TAXABLE											
1 - RESIDENTIAL & FARM FULL SHARED	RT RH	1.000000 1.000000	3,446,166,396 38,500	496,451,230 108,875	3,942,617,626 147,375	\$ 58,935,582.57 \$ 2,203.01	\$ 643,047.20 \$ 24.04	2,346,997.94 26.22	61,925,627.71 2,253.27	8,358,355 310	70,283,983 2,563
2 - MULTI-RESIDENTIAL	MT	1.265828	229,396,483	198,240	229,594,723	\$ 4,344,398.44	\$ 47,401.81	197,759.81	4,589,560.06	486,740	5,076,300
3 - COMMERCIAL (OCCUPIED)	CT	2.035800	436,857,698	13,870,721	450,728,419	\$ 13,716,488.23	\$ 74,830.42	605,691.57	14,397,010.22	5,679,180	20,076,190
EXCESS LAND	CU	1.425060	3,874,333	317,425	4,191,758	\$ 89,293.99	\$ 487.14	3,760.16	93,541.30	36,970	130,511
VACANT LAND	CX	1.505130	10,161,845	295,713	10,457,558	\$ 235,286.56	\$ 1,283.61	10,416.53	246,986.69	131,765	378,752
NEW COMMERCIAL	XT	2.035800	60,805,859	522,750	61,328,609	\$ 1,866,341.48	\$ 10,181.84	84,305.71	1,960,829.03	772,740	2,733,569
NEW COMMERCIAL-EXCESS LAND	XU	1.425060	940,309	-	940,309	\$ 20,030.72	\$ 109.28	912.60	21,052.60	8,295	29,348
FULL SHARED	CH	2.035800	1,685,500	-	1,685,500	\$ 51,292.84	\$ 279.83	2,336.90	53,909.57	21,235	75,145
GENERAL RATE ONLY	CM	2.035800	1,452,500	-	1,452,500	\$ 44,202.23	\$ 241.15	2,013.85	46,457.22		46,457
3a SHOPPING CENTRES (OCCUPIED)	ST	2.161135	132,623,847	-	132,623,847	\$ 4,284,462.95	\$ 23,373.93	195,200.05	4,503,036.93	1,671,060	6,174,097
3b OFFICE BUILDINGS (OCCUPIED)	DT	2.973385	10,150,288	-	10,150,288	\$ 451,151.51	\$ 2,461.26	20,554.45	474,167.22	127,895	602,062
3c PARKING LOTS	GT	1.505130	2,012,503	-	2,012,503	\$ 45,279.68	\$ 247.02	2,062.94	47,589.65	25,360	72,950
4 - INDUSTRIAL (OCCUPIED)	IT	2.711931	20,519,483	8,062,312	28,581,795	\$ 1,158,673.45	\$ 6,321.15	37,898.46	1,202,893.06	360,130	1,563,023
EXCESS LAND	IU	1.762855	419,710	60,667	480,377	\$ 12,658.06	\$ 69.06	503.87	13,230.98	3,935	17,166
VACANT LAND	IX	1.762755	3,305,375	162,850	3,468,225	\$ 91,388.62	\$ 498.57	3,968.16	95,855.36	28,405	124,260
FULL SHARED	IH	2.711931	3,485,350	-	3,485,350	\$ 141,292.12	\$ 770.82	6,437.27	148,500.21	43,915	192,415
TAXABLE VACANT LAND SHARED PIL	IJ	1.762755	139,000	37,675	176,675	\$ 4,655.43	\$ 25.40	166.87	4,847.70	1,450	6,298
NEW INDUSTRIAL	JT	2.711931	3,710,576	-	3,710,576	\$ 150,422.53	\$ 820.63	6,853.25	158,096.41	46,750	204,846
NEW INDUSTRIAL EXCESS LAND	JU	1.762755	199,925	-	199,925	\$ 5,268.08	\$ 28.74	240.01	5,536.83	1,635	7,172
4a - LARGE INDUSTRIAL (OCCUPIED)	LT	4.816459	100,333,085	-	100,333,085	\$ 7,223,787.22	\$ 39,409.44	329,115.62	7,592,312.28	1,264,198	8,856,510
EXCESS LAND	LU	3.130698	3,110,371	-	3,110,371	\$ 145,561.44	\$ 794.11	6,631.78	152,987.32	25,475	178,462
5 - PIPELINE	PT	1.835962	392,500	20,826,250	21,218,750	\$ 582,339.55	\$ 6,353.92	490.77	589,184.24	267,357	856,541
6 - FARMLANDS	FT	0.250000	153,550	1,590,375	1,743,925	\$ 6,517.20	\$ 71.11	26.14	6,614.45	925	7,539
7 - MANAGED FORESTS	TT	0.250000	229,425	1,328,500	1,557,925	\$ 5,822.10	\$ 63.53	39.06	5,924.68	825	6,750
TOTAL TAXABLE			4,472,164,411	543,833,583	5,015,997,994	\$ 93,614,400.00	\$ 859,195.00	3,864,410.00	98,338,005.00	19,364,905	117,702,910

2012	95,398,045	19,208,231	114,606,276
\$	2,939,960	156,674	3,096,634
%	3.08%	0.82%	2.70%

**CITY OF SAULT STE. MARIE
2013 PROPERTY TAX RATES**

URBAN AREA

Property Class	RTC/RTQ	Municipal	Education	Total
Residential	<i>RT/RH</i>	0.01579249	0.00212000	0.01791249
Multi-Residential	<i>MT</i>	0.01999058	0.00212000	0.02211058
Commercial - Occupied	<i>CT/CH</i>	0.03198432	0.01260000	0.04458432
Commercial-New Construction	<i>XT</i>	0.03198432	0.01260000	0.04458432
Commercial-New Construction-Excess Land	<i>XU</i>	0.02238902	0.00882000	0.03120902
Commercial - Excess Land	<i>CU</i>	0.02238902	0.00882000	0.03120902
Commercial - Vacant Land	<i>CX/CJ</i>	0.02364699	0.01260000	0.03624699
General Rate Only (International Bridge)	<i>CM</i>	0.03198432	-	0.03198432
Shopping Centres	<i>ST</i>	0.03395345	0.01260000	0.04655345
Shopping - Excess Land	<i>SU</i>	0.02376741	0.00882000	0.03258741
Office Buildings	<i>DT</i>	0.04671465	0.01260000	0.05931465
Office Bldg - Excess Land	<i>DU</i>	0.03270026	0.00882000	0.04152026
Parking Lots	<i>GT</i>	0.02364699	0.01260000	0.03624699
Industrial - Occupied	<i>IT/IH</i>	0.04260697	0.01260000	0.05520697
Industrial - New Construction	<i>JT</i>	0.04260697	0.01260000	0.05520697
Industrial - New Construction - Excess land	<i>JU</i>	0.02769453	0.00819000	0.03588453
Industrial - Excess Land	<i>IU</i>	0.02769453	0.00819000	0.03588453
Industrial - Vacant Land	<i>IX/IJ</i>	0.02769453	0.00819000	0.03588453
Large Industrial - Occupied	<i>LT</i>	0.07567108	0.01260000	0.08827108
Lg Industrial - Excess Land	<i>LU</i>	0.04918620	0.00819000	0.05737620
Pipeline	<i>PT</i>	0.02899439	0.01260000	0.04159439
Farm	<i>FT</i>	0.00394812	0.00053000	0.00447812
Managed Forests	<i>TT</i>	0.00394812	0.00053000	0.00447812

**CITY OF SAULT STE. MARIE
2013 PROPERTY TAX RATES**

RURAL AREA

Property Class	RTC/RTQ	Municipal	Education	Total
Residential	<i>RT/RH</i>	0.01511144	0.00212000	0.01723144
Multi-Residential	<i>MT</i>	0.01912849	0.00212000	0.02124849
Commercial - Occupied	<i>CT/CH</i>	0.03059785	0.01260000	0.04319785
Commercial- New Construction	<i>XT</i>	0.03059785	0.01260000	0.04319785
Commercial-New Construction-Excess Land	<i>XU</i>	0.02141849	0.00882000	0.03023849
Commercial - Excess Land	<i>CU</i>	0.02141849	0.00882000	0.03023849
Commercial - Vacant Land	<i>CX/CJ</i>	0.02262193	0.01260000	0.03522193
General Rate Only (International Bridge)	<i>CM</i>	0.03059785	-	0.03059785
Shopping Centres	<i>ST</i>	0.03248162	0.01260000	0.04508162
Shopping - Excess Land	<i>SU</i>	0.02273713	0.00882000	0.03155713
Office Buildings	<i>DT</i>	0.04468964	0.01260000	0.05728964
Office Bldg - Excess Land	<i>DU</i>	0.03128275	0.00882000	0.04010275
Parking Lots	<i>GT</i>	0.02262193	0.01260000	0.03522193
Industrial - Occupied	<i>IT/IH</i>	0.04076002	0.01260000	0.05336002
Industrial - New Construction	<i>JT</i>	0.04076002	0.01260000	0.05336002
Industrial - New Constuction - Excess Land	<i>JU</i>	0.02649401	0.00819000	0.03468401
Industrial - Excess Land	<i>IU</i>	0.02649401	0.00819000	0.03468401
Industrial - Vacant Land	<i>IX/IJ</i>	0.02649401	0.00819000	0.03468401
Large Industrial - Occupied	<i>LT</i>	0.07239085	0.01260000	0.08499085
Lg Industrial - Excess Land	<i>LU</i>	0.04705405	0.00819000	0.05524405
Pipeline	<i>PT</i>	0.02774402	0.01260000	0.04034402
Farm	<i>FT</i>	0.00377786	0.00053000	0.00430786
Managed Forests	<i>TT</i>	0.00377786	0.00053000	0.00430786

City of Sault Ste Marie
2013 Budget Summary by Department and Cost Centre

	2012	2013		Increase (Decrease)	
	Budget	Budget	Budget	Budget	to levy from prior year
	Net	Revenue	Expenditures	Net	\$ %
MAYOR & COUNCIL					
Mayors Office	666,330		683,233	683,233	16,903 2.54%
Council Special Funds	90,000		25,000	25,000	(65,000) -72.22%
TOTAL MAYOR & COUNCIL	756,330		708,233	708,233	(48,097) -6.36%
CAO					
Administration	348,465		355,868	355,868	7,403 2.12%
Municipal Emergency Planning	92,560		103,710	103,710	11,150 12.05%
Community Projects	2,500		2,500	2,500	
TOTAL CAO	443,525	-	462,078	462,078	18,553 4.18%
HUMAN RESOURCES					
Administration	666,795	(20,625)	712,087	691,462	24,667 3.70%
Occupational Health	115,420		104,296	104,296	(11,124) -9.64%
Disability Management	169,255		180,880	180,880	11,625 6.87%
Summer Students	17,110		17,476	17,476	366 2.14%
	968,580	(20,625)	1,014,739	994,114	25,534 2.64%
Corporate Training	22,420		22,420	22,420	
Leadership Performance	35,000		35,000	35,000	
Retiree Benefits	299,145		338,888	338,888	39,743 13.29%
Employee Assistance Program	41,000		41,000	41,000	
Health And Safety Committee	30,000		50,000	50,000	20,000 66.67%
Disabled Premiums	5,590		3,565	3,565	(2,025) -36.23%
Asbestos Program	50,000		50,000	50,000	
	483,155	-	540,873	540,873	57,718 11.95%
TOTAL HUMAN RESOURCES	1,451,735	(20,625)	1,555,612	1,534,987	83,252 5.73%
CLERKS					
Administration	615,525	(77,300)	713,150	635,850	20,325 3.30%
Office Services	206,180		202,230	202,230	(3,950) -1.92%
Quality Management	38,250		38,250	38,250	
	859,955	(77,300)	953,630	876,330	16,375 1.90%

	2012	2013		2013	Increase (Decrease)	
	Budget	Budget	Budget	Budget	to levy from prior year	
	Net	Revenue	Expenditures	Net	\$	%
Election Expense	60,000		60,000	60,000		
Council Meetings	10,000		10,000	10,000		
Cultural Grant - Walk Of Fame	2,000		2,000	2,000		
Receptions	29,000		29,000	29,000		
	101,000	-	101,000	101,000	-	0.00%
TOTAL CLERKS	960,955	(77,300)	1,054,630	977,330	16,375	1.70%
FINANCE						
Accounting	919,640	(48,920)	983,755	934,835	15,195	1.65%
Tax	348,080	(145,750)	491,016	345,266	(2,814)	-0.81%
Information Technology	1,573,790	(183,625)	1,781,148	1,597,523	23,733	1.51%
Purchasing	324,340		331,359	331,359	7,019	2.16%
Info Tech Web Portal	(50,000)	(50,000)		(50,000)		
Administration	816,905		857,938	857,938	41,033	5.02%
	3,932,755	(428,295)	4,445,216	4,016,921	84,166	2.14%
Financial Expense - Bankng	145,000		120,000	120,000	(25,000)	-17.24%
Financial Fees	48,000		68,000	68,000	20,000	41.67%
Financial Expense - Prop Tax	2,550,125		2,443,147	2,443,147	(106,978)	-4.20%
	2,743,125	-	2,631,147	2,631,147	(111,978)	-4.08%
TOTAL FINANCE	6,675,880	(428,295)	7,076,363	6,648,068	(27,812)	-0.42%
LEGAL						
City Owned Land	26,410		26,410	26,410		
Administration	(147,350)	(842,965)	916,471	73,506	220,856	149.89%
	(120,940)	(842,965)	942,881	99,916	220,856	182.62%
POA Administration	(829,675)	(1,300,000)	402,548	(897,452)	(67,777)	8.17%
POA Prosecution	131,040		172,934	172,934	41,894	31.97%
POA Court	130,015		149,100	149,100	19,085	14.68%
	(568,620)	(1,300,000)	724,582	(575,418)	(6,798)	1.20%
Insurance	1,502,700		1,561,820	1,561,820	59,120	3.93%
TOTAL LEGAL	813,140	(2,142,965)	3,229,283	1,086,318	273,178	33.60%
FIRE						
Administration	975,940	(208,250)	1,212,568	1,004,318	28,378	2.91%
Suppression	10,401,980		10,758,731	10,758,731	356,751	3.43%
Prevention	722,380		743,378	743,378	20,998	2.91%

	2012	2013		2013		Increase (Decrease)	
	Budget	Budget	Budget	Budget	to levy from prior year		
	Net	Revenue	Expenditures	Net	\$	%	
Support Services	497,545		501,884	501,884	4,339	0.87%	
Training	38,575		38,410	38,410	(165)	-0.43%	
Communications	10,905		10,905	10,905	-		
Summer Career	24,035		24,516	24,516	481	2.00%	
	<u>12,671,360</u>	<u>(208,250)</u>	<u>13,290,392</u>	<u>13,082,142</u>	<u>410,782</u>	<u>3.24%</u>	
EMS - Vehicle Operation	143,025		144,025	144,025	1,000	0.70%	
EMS - Patient Care	164,375		159,325	159,325	(5,050)	-3.07%	
EMS - Paramedics	3,209,980		3,287,228	3,287,228	77,248	2.41%	
EMS - Administration	(3,517,380)	(3,985,416)	382,838	(3,602,578)	(85,198)	2.42%	
EMS - First Response Teams			12,000	12,000	12,000		
EMS-Garden-Vehicle Operation	33,950		33,950	33,950			
EMS-Garden-Patient Care	27,500		27,500	27,500			
EMS-Garden-Paramedics	598,940		616,226	616,226	17,286	2.89%	
EMS-Garden-Administration	(639,690)	(757,886)	51,120	(706,766)	(17,076)	2.48%	
EMS-Garden-Station	29,300		29,090	29,090	(210)	-0.72%	
	<u>-</u>	<u>(4,743,302)</u>	<u>4,743,302</u>	<u>-</u>	<u>-</u>	<u>0.00%</u>	
TOTAL FIRE	12,671,360	(4,951,552)	18,033,694	13,082,142	410,782	3.24%	
POLICE							
Executive	628,390	(1,487,005)	2,080,444	593,439	(34,951)	-5.56%	
Support Services	4,413,575		4,534,723	4,534,723	121,148	2.74%	
Patrol	10,798,355		11,249,445	11,249,445	451,090	4.18%	
Investigation	4,582,860		4,544,165	4,544,165	(38,695)	-0.84%	
Community Services	392,790		535,560	535,560	142,770	36.35%	
Administration Services	1,860,315		1,928,899	1,928,899	68,584	3.69%	
Police Commission	66,405		66,558	66,558	153	0.23%	
MND Nortop	16,390		16,391	16,391	1	0.01%	
TOTAL POLICE	22,759,080	(1,487,005)	24,956,185	23,469,180	710,100	3.12%	
ENGINEERING & PLANNING							
Design	1,821,170		1,857,470	1,857,470	36,300	1.99%	
GIS Services	440,610		440,610	440,610			
Environmental Initiative	165,835		171,101	171,101	5,266	3.18%	
Administration	317,065	(37,500)	368,737	331,237	14,172	4.47%	
	<u>2,744,680</u>	<u>(37,500)</u>	<u>2,837,918</u>	<u>2,800,418</u>	<u>55,738</u>	<u>2.03%</u>	
Civic Centre Caretaking	356,605		359,330	359,330	2,725	0.76%	
Korah Hall Mtce	7,605				(7,605)	-100.00%	
Ow Building Maintenance	196,095		219,410	219,410	23,315	11.89%	
Building Services - Accomodation	84,055		85,883	85,883	1,828	2.17%	

	2012	2013	2013	2013	Increase (Decrease)	
	Budget	Budget	Budget	Budget	to levy from prior year	
	Net	Revenue	Expenditures	Net	\$	%
Civic Centre Operations	740,715	(2,000)	751,057	749,057	8,342	1.13%
	1,385,075	(2,000)	1,415,680	1,413,680	28,605	2.07%
Building Inspection	(57,620)	(1,004,447)	957,417	(47,030)	10,590	-18.38%
By-Law Enforcement	129,520		130,745	130,745	1,225	0.95%
	71,900	(1,004,447)	1,088,162	83,715	11,815	16.43%
Planning Advisory Comm	1,500		1,500	1,500		
Committee Of Adjustment	(33,420)	(50,600)	12,687	(37,913)	(4,493)	13.44%
Planning Administration	631,305	(56,250)	690,491	634,241	2,936	0.47%
	599,385	(106,850)	704,678	597,828	(1,557)	-0.26%
Hydrants	695,000		764,500	764,500	69,500	10.00%
Street Lighting	1,900,000		2,000,000	2,000,000	100,000	5.26%
Sewage Disposal System	4,465,000		4,465,000	4,465,000		
Miscellaneous Construction	1,000,000		1,300,000	1,300,000	300,000	30.00%
	8,060,000	-	8,529,500	8,529,500	469,500	5.83%
TOTAL ENGINEERING & PLANNING	12,861,040	(1,150,797)	14,575,938	13,425,141	564,101	4.39%
<u>PUBLIC WORKS & TRANSPORTAION</u>						
Works: Admin/Supv/Overhead	2,809,230		2,841,856	2,841,856	32,626	1.16%
Roadways	3,353,860		3,150,433	3,150,433	(203,427)	-6.07%
Sidewalks	1,042,440		908,512	908,512	(133,928)	-12.85%
Winter Control	5,257,740	(68,550)	5,643,341	5,574,791	317,051	6.03%
Sanitary Sewers	1,389,135	(17,500)	1,447,196	1,429,696	40,561	2.92%
Storm Sewers	529,590		554,413	554,413	24,823	4.69%
Traffic & Communications	1,691,160		1,686,390	1,686,390	(4,770)	-0.28%
Carpentry	687,725		557,435	557,435	(130,290)	-18.95%
Administration	1,396,945		1,426,520	1,426,520	29,575	2.12%
Buildings & Equipment	2,034,260	(4,774,465)	6,749,930	1,975,465	(58,795)	-2.89%
Waste Management	2,222,710	(3,739,600)	6,190,549	2,450,949	228,239	10.27%
Parks Operations	2,779,410		2,910,761	2,910,761	131,351	4.73%
	25,194,205	(8,600,115)	34,067,336	25,467,221	273,016	1.08%
School Guards	273,530		279,001	279,001	5,471	2.00%
Transit - Administration	(2,747,205)	(3,711,675)	890,547	(2,821,128)	(73,923)	2.69%
Transit - Operations	4,184,950		4,235,539	4,235,539	50,589	1.21%
Transit- Fleet	2,605,735		2,673,753	2,673,753	68,018	2.61%
Transit - Garage/Plant Mtce	465,895		426,432	426,432	(39,463)	-8.47%
Transit - Terminal Mtce	116,910		104,940	104,940	(11,970)	-10.24%

	2012	2013		2013	Increase (Decrease)	
	Budget	Budget	Budget	Budget	to levy from prior year	
	Net	Revenue	Expenditures	Net	\$	%
Transit - Para Bus	929,715	(75,000)	1,034,224	959,224	29,509	3.17%
Transit - Community Bus	91,230	(5,000)	90,306	85,306	(5,924)	-6.49%
Transit - Trans-Cab Service	77,235		77,235	77,235		
	5,724,465	(3,791,675)	9,532,976	5,741,301	16,836	0.29%
Cemetery Operations		(1,260,445)	1,260,445			
Parking - Administration	107,405	(73,065)	232,678	159,613	52,208	48.61%
Parking - Meter Operation	(67,520)	(165,100)	105,080	(60,020)	7,500	-11.11%
Parking - Youth Employment	14,830		15,147	15,147	317	2.14%
Steelback Centre Lot	40,410	(1,000)	52,865	51,865	11,455	28.35%
King Albert Parking Lot	180	(47,200)	39,455	(7,745)	(7,925)	-4402.78%
Brock Albert Parking Lot	30,170	(33,315)	41,245	7,930	(22,240)	-73.72%
Spring March Parking Lot	33,795	(2,500)	34,575	32,075	(1,720)	-5.09%
Bingham Parking Lot	19,680	(14,000)	27,510	13,510	(6,170)	-31.35%
Bell Avenue Parking Lot	(810)	(13,290)	8,860	(4,430)	(3,620)	446.91%
International Parking Lot	(7,030)	(26,785)	11,570	(15,215)	(8,185)	116.43%
Heritage Square Parking Lot	13,080	(415)	10,755	10,340	(2,740)	-20.95%
Terminal Parking Lot	31,890	(100)	18,990	18,890	(13,000)	-40.77%
Bruce Street Parking Lot	13,105	(600)	9,285	8,685	(4,420)	-33.73%
	229,185	(377,370)	608,015	230,645	1,460	0.64%
TOTAL PUBLIC WORKS & TRANSPORTATION	31,421,385	(14,029,605)	45,747,773	31,718,168	296,783	0.94%
COMMUNITY SERVICES DEPARTMENT						
Excel Camp Program	14,960		15,142	15,142	182	1.22%
Recreation & Culture Admin	313,085	(73,745)	393,202	319,457	6,372	2.04%
Leadership Development	2,500	(6,800)	9,300	2,500		
Leisure Services	29,815		30,445	30,445	630	2.11%
Canada Day	10,000	(10,000)	20,000	10,000		
Miscellaneous Programs	18,095		18,168	18,168	73	0.40%
Parks & Rec Advisory Committee	2,465		2,465	2,465		
Sport Fishing	6,775		1,000	1,000	(5,775)	-85.24%
Roberta Bondar Park	132,515	(10,965)	144,300	133,335	820	0.62%
Bondar Park Events	9,875		9,983	9,983	108	1.09%
Bellevue Park Marina	(10,640)	(153,385)	141,562	(11,823)	(1,183)	11.12%
Bondar Marina	36,015	(72,560)	108,587	36,027	12	0.03%
Locks Operations	53,615		55,719	55,719	2,104	3.92%
Seniors Drop In Centre	285,905	(59,500)	356,716	297,216	11,311	3.96%
Steelton Seniors Centre	138,780	(42,700)	187,256	144,556	5,776	4.16%
Old Stone House	180,010	(49,440)	230,584	181,144	1,134	0.63%
Heritage Property	12,000		13,955	13,955	1,955	16.29%

	2012	2013	2013	2013	Increase (Decrease)	
	Budget	Budget	Budget	Budget	to levy from prior year	
	Net	Revenue	Expenditures	Net	\$	%
Course Instruction	2,220		2,220	2,220		
	1,237,990	(479,095)	1,740,604	1,261,509	23,519	1.90%
Rhodes Centre Concession	(30,940)	(149,360)	119,755	(29,605)	1,335	-4.31%
Rhodes Community Centre	640,960	(498,840)	1,140,174	641,334	374	0.06%
Rhodes Centre Activity	2,790		2,790	2,790		
Rhodes Pool - Activity	5,020	(395,945)	414,342	18,397	13,377	266.47%
Rhodes Pool - Administration	584,780		595,599	595,599	10,819	1.85%
Rhodes Pool Concession	(9,210)	(35,025)	25,969	(9,056)	154	-1.67%
Facility Administration	831,425	(9,500)	857,790	848,290	16,865	2.03%
Greco Pool	42,085		42,616	42,616	531	1.26%
Manzo Pool	21,685		21,895	21,895	210	0.97%
McMeeken Centre	142,155	(118,720)	261,784	143,064	909	0.64%
McMeeken Activity	700		700	700		
McMeeken Concession	(5,240)	(22,240)	17,165	(5,075)	165	-3.15%
Essar Operations	339,040	(705,200)	1,051,841	346,641	7,601	2.24%
Essar Activity	258,840		263,662	263,662	4,822	1.86%
Essar Box Office	54,650	(30,000)	86,150	56,150	1,500	2.74%
Essar Concession	(134,335)	(850,000)	721,049	(128,951)	5,384	-4.01%
Essar Marketing	40,000		40,000	40,000		
West End Community Centre	75,000	(200,235)	303,132	102,897	27,897	37.20%
West End Community Centre Concession		(17,000)	17,173	173	173	
	2,859,405	(3,032,065)	5,983,586	2,951,521	92,116	3.22%
Bellevue Park Concession	4,870	(50,000)	55,500	5,500	630	12.94%
Bus Terminal Concession	11,220	(106,370)	119,274	12,904	1,684	15.01%
Strathclair Concession	(3,070)	(16,500)	13,567	(2,933)	137	-4.46%
Sinclair Yard Concession	1,280	(13,050)	14,420	1,370	90	7.03%
Bondar Park Concession	(2,220)	(15,000)	12,885	(2,115)	105	-4.73%
	12,080	(200,920)	215,646	14,726	2,646	21.90%
May Court Day Care Centre	151,370	(462,970)	625,084	162,114	10,744	7.10%
Jessie Irving Day Care Centre	234,550	(671,840)	921,828	249,988	15,438	6.58%
Holy Family Best Start	4,430	(196,070)	199,993	3,923	(507)	-11.44%
Day Care-Accommodation	50,370		51,520	51,520	1,150	2.28%
	440,720	(1,330,880)	1,798,425	467,545	26,825	6.09%
CSD Central Administration	395,325		402,856	402,856	7,531	1.91%
Switchboard	62,235		63,620	63,620	1,385	2.23%
	457,560	-	466,476	466,476	8,916	1.95%
TOTAL COMMUNITY SERVICES DEPARTMENT	5,007,755	(5,042,960)	10,204,737	5,161,777	154,022	3.08%

	2012 Budget Net	2013 Budget Revenue	2013 Budget Expenditures	2013 Budget Net	Increase (Decrease) to levy from prior year	
					\$	%
SOCIAL SERVICES						
Emergency Fund	5,000		5,000	5,000		
ISAP-Immigration Program		(196,700)	199,979	3,279	3,279	
Accessibility Advise Committee	10,000		10,000	10,000		
Accessibility Projects	85,000		85,000	85,000		
Accessibility Braille	4,000		4,000	4,000		
DSSAB Administration	16,127,350	(725,140)	17,063,700	16,338,560	211,210	1.31%
	16,231,350	(921,840)	17,367,679	16,445,839	214,489	1.32%
Welfare Administration		(602,260)	602,260			
OW Case Management 1		(112,628)	112,628			
OW Employment Unit		(687,746)	687,746			
OW Case Management 2		(792,515)	792,515			
OW Intake Verification		(825,432)	825,432			
OW Special Services		(1,112,186)	1,112,186			
OW Consolid Verification		(821,328)	821,328			
OW Policy And Planning		(68,641)	68,641			
OW Perm Accomodation		(66,809)	66,809			
Addiction Administration		(133,658)	133,658			
Social Housing Admin		(1,680,753)	1,680,753			
Housing Programs Admin		(678,918)	678,918			
Community Childcare		(412,177)	412,177			
Community Planning		(109,713)	109,713			
Finance Administration		(590,623)	590,623			
Commissioner		(240,151)	240,151			
Best Start Administration		(38,869)	38,869			
Best Start Planning		(20,400)	20,400			
		(8,994,807)	8,994,807			
TOTAL SOCIAL SERVICES	16,231,350	(9,916,647)	26,362,486	16,445,839	214,489	1.32%
OUTSIDE AGENCIES & GRANTS TO OTHERS						
Public Health Operations	2,139,115		2,145,040	2,145,040	5,925	0.28%
Library Board	2,812,365		2,844,715	2,844,715	32,350	1.15%
Humane Society	457,570		464,875	464,875	7,305	1.60%
Conservation Authority	309,090		316,390	316,390	7,300	2.36%
Art Gallery Of Algoma	162,890		167,690	167,690	4,800	2.95%
Ssm Museum	167,940		170,500	170,500	2,560	1.52%
Bush Plane Museum	75,000		110,000	110,000	35,000	46.67%
Cultural Recognition	1,500		1,500	1,500		
Best For Kids Committee	1,000				(1,000)	-100.00%

	2012	2013	2013	2013	Increase (Decrease)	
	Budget	Budget	Budget	Budget	to levy from prior year	
	Net	Revenue	Expenditures	Net	\$	%
Safe Communities	40,000		40,000	40,000		
Norgoma	15,000		15,000	15,000		
Misc Grant - Algoma University	40,000		40,000	40,000		
Misc Grant - Memorial Exempt	17,000		17,000	17,000		
Misc Grant - Pee Wee Arena	21,000		21,000	21,000		
Misc Grant - Other Sports	10,000		10,000	10,000		
Red Cross Grant	50,000		50,000	50,000		
Misc Grant-Youth Partnership	27,500		27,500	27,500		
	<u>6,346,970</u>	<u>-</u>	<u>6,441,210</u>	<u>6,441,210</u>	<u>94,240</u>	<u>1.48%</u>
Cultural Grant-Oral History Grant	5,000				(5,000)	-100.00%
Cultural Grant-Sault Youth Association	2,500				(2,500)	-100.00%
Cultural Grant-Group Of 7 Train	1,000				(1,000)	-100.00%
Cultural Grant-Marconi Society	1,000				(1,000)	-100.00%
Cultural Grant-Algoma Multicultural Society	1,000				(1,000)	-100.00%
Cultural Grant-Musical Comedy Guild	1,500				(1,500)	-100.00%
Cultural Grant-Budget			53,900	53,900	53,900	
Cultural Grant - Algoma Arts	3,000				(3,000)	-100.00%
Cultural Grant Algoma Conserv	5,000				(5,000)	-100.00%
Cultural Grant - Arts Council	16,100				(16,100)	-100.00%
Cultural Grant - Rotary	3,000				(3,000)	-100.00%
Cultural Grant - Sault Theatre	1,500				(1,500)	-100.00%
Cultural Grant Sault Symphony	3,000				(3,000)	-100.00%
Cultural Grant - Shadows Of M	5,000				(5,000)	-100.00%
Cultural Grant - Echo Drum	2,800				(2,800)	-100.00%
Cultural Grant - Other	2,500				(2,500)	-100.00%
	<u>53,900</u>	<u>-</u>	<u>53,900</u>	<u>53,900</u>		
Queenstown - Bia	165,000		165,000	165,000		
Economic Develop Corporation	1,077,950		1,145,140	1,145,140	67,190	6.23%
Community Quality Initiative	70,000				(70,000)	-100.00%
Destiny Ssm	30,000		30,000	30,000		
Development Ssm	246,000		246,000	246,000		
Innovation Centre	277,890		277,890	277,890		
Tourist Promotion	168,455		168,655	168,655	200	0.12%
Doctor Recruitment		(664,850)	664,850			
EDF Budget	500,000		500,000	500,000		
	<u>2,370,295</u>	<u>(664,850)</u>	<u>3,032,535</u>	<u>2,367,685</u>	<u>(2,610)</u>	<u>-0.11%</u>
TOTAL OUTSIDE AGENCIES & GRANTS TO OTHERS	<u>8,936,165</u>	<u>(664,850)</u>	<u>9,692,645</u>	<u>9,027,795</u>	<u>91,630</u>	<u>1.03%</u>

	2012 Budget Net	2013 Budget Revenue	2013 Budget Expenditures	2013 Budget Net	Increase (Decrease) to levy from prior year	
					\$	%
CORPORATE FINANCIALS						
Taxation-Other	(2,665,638)	(2,691,460)		(2,691,460)	(25,822)	-0.97%
Payment In Lieu - Canada	(1,251,480)	(1,252,295)		(1,252,295)	(815)	-0.07%
Payment In Lieu - Ontario	(1,695,345)	(1,787,580)		(1,787,580)	(92,235)	-5.44%
Payment In Lieu - Ontario Entreprises (Casino)	(756,185)	(382,090)		(382,090)	374,095	49.47%
Payment In Lieu - Municipal	(584,205)	(615,975)		(615,975)	(31,770)	-5.44%
Payment In Lieu - Heads And Beds	(266,475)	(279,300)		(279,300)	(12,825)	-4.81%
Sewer Surcharge	(13,565,470)	(14,922,000)		(14,922,000)	(1,356,530)	-10.00%
Ontario Municipal Partnership Fund	(18,431,700)	(18,229,000)		(18,229,000)	202,700	1.10%
Interest & Penalties Taxes And Other	(1,435,000)	(1,160,000)		(1,160,000)	275,000	19.16%
Investment Income Puc	(2,540,000)	(2,545,000)		(2,545,000)	(5,000)	-0.20%
Investment Income Other	(300,000)	(366,500)		(366,500)	(66,500)	-22.17%
Gaming And Casino Revenue	(1,500,000)	(1,350,000)		(1,350,000)	150,000	10.00%
Other Revenue	(50,000)	(50,000)		(50,000)	-	0.00%
Prior Year Surplus	(2,174,205)	(3,158,356)	1,643,356	(1,515,000)	659,205	30.32%
	(47,215,703)	(48,789,556)	1,643,356	(47,146,200)	69,503	0.15%
Capital From Current	900,000		1,000,000	1,000,000	100,000	11.11%
Contingency Unforeseen	175,000		175,000	175,000		
Trsf To Reserve OW Bldg	276,000				(276,000)	-100.00%
Trsf To Reserve Education Donation	1,000,000				(1,000,000)	-100.00%
Trsf To Capital Sewer Surchg	7,528,180		8,833,460	8,833,460	1,305,280	17.34%
Trsf To Res Fund Hospital Levy	2,100,000		2,100,000	2,100,000		
Other	9,644,868	(350,000)	9,978,689	9,628,689	(16,179)	-0.17%
	21,624,048	(350,000)	22,087,149	21,737,149	113,101	0.52%
TOTAL CORPORATE FINANCIALS	(25,591,655)	(49,139,556)	23,730,505	(25,409,051)	182,604	0.71%
Reclass Equipment Credits from Revenue to Expense		4,774,465	(4,774,465)			
TOTAL MUNICIPAL LEVY	\$ 95,398,045	\$ (84,277,692)	\$ 182,615,697	\$ 98,338,005	\$ 2,939,960	3.08%
TOTAL EDUCATION LEVY	\$ 19,208,231			\$ 19,364,905	\$ 156,674	0.82%
TOTAL TAXATION	\$ 114,606,276			\$ 117,702,910	\$ 3,096,634	2.70%
Levy for Average Residential Property						
Assessment base	\$ 137,000			\$ 146,260		
Residential Urban tax rate (municipal & education)	0.01868951			0.01791249		
	\$ 2,560			\$ 2,620	\$ 59	2.32%



Corporation of the City of Sault Ste. Marie
Finance Department

<i>Department / Description</i>	<i>Request</i>	<i>Cap Cur - Alloc</i>	<i>Other Sources</i>	<i>Notes</i>
---------------------------------	----------------	------------------------	----------------------	--------------

CAPITAL ITEMS / Other (One Time Costs)

MAYOR & COUNCIL

0

CLERK'S OFFICE

- New PA System - Council Chambers	40,000		40,000	Civic Centre Reserve
- Council Meeting - Agenda Software	18,000	18,000		
	58,000			

COMMUNITY SERVICES DEPARTMENT

Community Centres Division :

- Memorial Tower Inspection Study	10,000		10,000	Facilities Maintenance Reserve
- Essar - Black Out Fabric	20,000		20,000	Essar Capital Improvement Reserve
- Essar - Building Systems Software Upgrade	4,700			
- Essar - Electrical Surge Protection	18,000		18,000	Essar Capital Improvement Reserve
- Essar - Small Tractor with Blower & Sweeper	26,000			
- Essar - Ice Resurfacers	105,000			
- Garbage Corrals - Essar & Rhodes	30,000			
- Rhodes - Condensor Replacement	125,000	125,000		
- Rhodes - Rink & Condensor Control Upgrades	50,000		50,000	Green Committee Reserve
- Rhodes - Scissor Lift	14,500			
- Rhodes - Lounge Furniture & Equipment	18,000			
- Rhodes - Replace Marquee Reader Board	39,000			
- Rhodes - Replace Banquet Tables/Chairs	13,000		7,525	Arena Equip & Arena Improvement Reserves
- Rhodes - Steel Storage Containers	12,000	12,000		2.5 year payback
- McMeeken - Replace Score Clock	18,000			
- Manzo Pool - Change Room Roof Replacement	12,500		12,500	Facilities Maintenance Reserve

Recreation & Culture Division :

Department / Description	Request	Cap Cur - Alloc	Other Sources	Notes
- Bellevue Marina - Building/Landscape Upgrades	41,000		41,000	Facilities Maintenance Reserve
- Bellevue Park - Enhance Locomotive Display Area	30,000			
- Sports Fall of Fame (Rhodes) Improvements	35,000			
- Drop In Centre - Paved Parking Lot & Lighting	225,500			
- Demolish former Fish Hatchery	130,000			
- Strathclair Lighting	250,000			\$ 90,000 available from Reserves net \$ 160,000
<i>Day Care Division :</i>				
- Jessie Irving - Roof Replacement	221,000		221,000	Facilities Maintenance Reserve
	1,448,200			
<u>ENGINEERING & PLANNING</u>				
- Civic Centre - Carpet Replacement - 3 year plan	50,000		50,000	Facilities Maintenance Reserve
- Civic Centre - Council Chambers - Asbestos Removal	25,000		25,000	Asbesto Abatement Reserve
- Civic Centre - Service Elevator Upgrade	225,000			
- Engineering Design of 3 Cycling Routes	50,000	50,000		
- Develop New Signs By-law	45,000	45,000		
- Install 12 additional Flag Poles - Ramsay Way	12,000			
	407,000			
<u>FINANCE DEPARTMENT</u>				
- Document Management Project - Phase One	100,000		100,000	Building Permit Reserve Fund
- For Building Inspection Division Only				
	100,000			
<u>FIRE SERVICES</u>				
- Repave & Soil Remediation - #1 Hall Parking Lot	300,000			
- #1 Hall - Parking Lot Lighting Upgrade	10,550			
- Electronic Fuel Dispensing System	50,000			
- Lease Buyout - 2 Inspector Vehicles	15,700		15,700	Fund from Operations (vehicle lease account)
- Replace - Platoon Chief Vehicle	41,700		41,700	Fire Equipment Reserve
	417,950			
<u>HUMAN RESOURCES DEPARTMENT</u>				
	0			

<i>Department / Description</i>	<i>Request</i>	<i>Cap Cur - Alloc</i>	<i>Other Sources</i>	<i>Notes</i>
---------------------------------	----------------	------------------------	----------------------	--------------

LIBRARY BOARD

- Asbestos Remediation - Main Branch 188,000
- Main Branch - Carpet Replacement 200,000

388,000

LEGAL DEPARTMENT

0

POLICE SERVICES

- Lighting Upgrades 25,000
- Driveway Replacement 50,690
- Garage Door & Openers Replacement 42,000
- Mandoor Replacement 15,000

132,690

PUBLIC WORKS & TRANSPORTATION

Buildings & Equipment

- Power Washer Equipment Cleaner 50,000 50,000
- Separate Welding & Mechanics Work Areas 140,000 140,000
- Fuel Tank Replacements 250,000 250,000
- Reroof North Storage Garage 300,000

Traffic Division

- Upgrade Railway Signal Crossings 28,000 28,000
- Replace - Unsupported Traffic Controllers 50,000
- Intersection Uninterrupted Power Supply 125,000 82,000
- Traffic Analysis Software Upgrade 50,000 50,000
- Traffic Control Software - 5 Yr Program 250,000
- Continue Replacement Incandescent to LED 50,000 50,000
- Enhance Internal Communications - Sackville 75,000 50,000

Carpentry

Department / Description	Request	Cap Cur - Alloc	Other Sources	Notes
- Workshop Subfloor and Loading Dock	50,000			
- Waterfront Walkway Decking Replacement	30,000	30,000		
<i>Waste Management Division</i>				
- Surface Treatment Landfill Roadways	40,000		40,000	Landfill Reserve
<i>Parks Division</i>				
- Pte des Chenes Electrical Upgrades	45,000			
- Replace Queen E Complex Bleachers	25,000		25,000	postponed until review completed 5% subdividers reserve
- Sprinkler System - Queen E "B" Field	20,000			
-Tennis Court Upgrades	25,000			
<i>Cemetery Division</i>				
<i>Transit & Parking Division</i>				
- 1/2 Ton - 4X4 Service Truck	30,000		30,000	Transit Garage Reserve
- Parabus Replacement	75,000	20,000	55,000	Transit Equipment Reserve
- (1) - 40 foot, Heavy Duty Bus Replacement	410,000		309,032	MTO One-Time Capital Grant (2008)
			100,968	Transit Equipment Reserve
	2,118,000			
<u>SOCIAL SERVICES DEPARTMENT</u>				
- Accessibility Projects	832,000			annual allocation
<u>OTHER AREAS</u>				
	0			
TOTAL CAPITAL & ONE TIME	5,901,840	1,000,000	1,212,425	2,212,425